



Invitation to the 2026

Annual General Meeting of Shareholder

Friday, 24 April 2026 at 13.00 hrs.

The meeting will be conducted via electronic media (E-AGM) only

Live broadcast from ALT Telecom Public Company Limited (Head Office)'s meeting room;

No. 52/1 Moo 5, Bangkruiy-Sainoi Road, Bangsithong, Bangkruiy, Nonthaburi Province 11130, Thailand.

This E-AGM meeting will be a meeting via electronic media only and will not be held in the traditional way at the meeting place.

Therefore, shareholders are kindly requested to refrain from traveling to the Company

For the convenience of shareholders, shareholders who wish to obtain a hard copy of the proxy form may request it via e-mail

at: comsec@alt.co.th.

Ref. VP260302



24 March 2026

Subject: Invitation to the Annual General Meeting of Shareholders for the Year 2026

To: Shareholders of ALT Telecom Public Company Limited

- Enclosures
1. A copy of the Minutes of the Annual General Meeting of Shareholders for the year 2025 held on 25 April 2025
 2. The Annual Information Disclosure Information Disclosure /Annual Report for the year 2025 (Form 56-1 One Report), including the financial statements and the auditor's report for the year ended 31 December 2025, with the Management Discussion and Analysis in the form of QR Code
 3. Profiles of the Company's auditors
 4. Brief information and profiles of the directors retired by rotation and proposed for re-election
 5. Preliminary Information and Profile of the Person Nominated for Appointment as a New Director
 6. Criteria and procedure for the nomination of directors
 7. Definition of the Independent Directors
 8. A copy of the Notification of the National Broadcasting and Telecommunications Commission Re: Prescription of Restricted Foreign Dominance Behaviors B.E. 2555 (2012)
 9. Form of Prohibitions of Foreign Dominance Behavior in compliance with the Notification of the National Broadcasting and Telecommunications Commission Re: Prescription of Restricted Foreign Dominance Behaviors B.E. 2555 (2012) for the year 2026
 10. Form for report on Acts and Status of Foreign Dominance pursuant to the Notification of the National Broadcasting and Telecommunications Commission Re: Prescription of Restricted Foreign Dominance Behaviors B.E. 2555 (2012) and as amended for the year 2026
 11. Profiles of the Independent Directors representing as the proxy for the shareholders meeting
 12. The Company's regulations relating to shareholders meeting
 13. Proxy (Form B)
 14. Guideline for attending the shareholders meeting via Electronic Media (E-AGM)
 15. Privacy Notice for the shareholders meeting

The Board of Directors' Meeting of ALT Telecom Public Company Limited ("the Company") No.1/2026, held on Friday, 20 February 2026, has resolved to call for the Annual General Meeting of Shareholders for the year 2026 on Friday, 24 April 2026, at 13.00 hrs. (Registration will start from 12.00 hrs.). The meeting will be conducted via electronic media (E-AGM) only, in accordance with the royal decree on electronic meetings in 2020 and the announcement by the Ministry of Digital Economy and Society on security standards for electronic meetings. The broadcast live from ALT Telecom Public Company Limited's meeting room; No. 52/1 Moo 5, Bangkruay-Sainoi Road, Bangsithong, Bangkruay, Nonthaburi Province 11130, Thailand. The agendas are as follows;

Agenda 1 To consider and certify the Minutes of the Annual General Meeting of Shareholders for the year 2025 held on April 25, 2025.

Facts and Reasons

The Annual General Meeting of Shareholders for the year 2025 was held on 25 April 2025, in which the Company prepared the Minutes of the Meeting within the time required by law and published on the Company's website (alt.co.th), a copy of the Minutes of Meeting was enclosed with this invitation in Enclosure 1.

Opinion of the Board of Directors

The Board of Directors deemed that the Minutes has been accurately and completely recorded and thus, should be proposed to the shareholders meeting for approval.

Resolutions

This agenda must be approved by a majority vote of the shareholders who attend the meeting and cast their votes.

Agenda 2 To acknowledge the report of the Company's annual operating results for the year 2025.

Facts and Reasons

The report of Company's annual operating results for the year 2025 appears in the Annual Information Disclosure Information Disclosure/Annual Report for the year 2025 (Form 56-1 One Report) as in Enclosure 2, which has been sent to the shareholders together with the meeting invitation. The Board of Directors deemed that the report was accurately and adequately disclosed, and should be proposed to the shareholders meeting for acknowledgement.

Opinion of the Board of Directors

It is deemed appropriate to propose to the shareholders meeting to acknowledge the Company's operating result for the year 2025 as described the Annual Information Disclosure/Annual Report for the year 2025 (Form 56-1 One Report)

Resolutions

This agenda is for shareholder's acknowledgement and does not require an approval.

Agenda 3

To consider and approve the Financial Statements, which consisting of the Statements of Financial Position, the Statement of Comprehensive Income, the Statement of Changes in Shareholders' Equity and the Cash Flow Statement for the year ended December 31, 2025, altogether with the auditor's report.

Facts and Reasons

The Financial Statements and the Auditor's Report for the year ended 31 December 2025, as appears in the financial statement section of the Annual Information Disclosure/Annual Report for 2025 (Form 56-1 One Report) in Enclosure 2., have been audited by the auditor, reviewed by the Audit Committee, and approved by the Board of Directors, therefore, it is proposed to the shareholders meeting for approval. In summary, the comparison with the previous years is as follows;

(Unit: Million Baht)

List	Consolidated Financial Statements		Separate Financial Statements	
	Year 2025	Year 2024	Year 2025	Year 2024
Total Asset	4,303.59	4,224.33	2,738.35	2,963.26
Total Liabilities	2,617.62	2,604.75	1,049.74	1,281.16
Total Shareholders' equity	1,685.97	1,619.58	1,688.61	1,682.10
Total Revenue	1,495.09	1,273.07	393.80	299.65
Net Profits	81.54	8.10	21.40	(122.56)
Net Profits per share (Baht/Share)	0.07	0.01	0.02	(0.11)

Opinion of the Board of Directors

It is deemed appropriate to propose to the shareholders meeting to consider and approve the Financial Statements and the Auditor's Report for the year ended December 31, 2025.

Resolutions

This agenda must be approved by a majority vote of the shareholders who attend the meeting and cast their votes.

Agenda 4

To consider and approve the omission of dividend payments for the operating results of the year 2025.

Facts and Reasons

The Company and its affiliates have a policy to pay dividends at the rate of not less than 40 percent of net profit stated in the separated financial statements after deducting all reserves. However, the Company may consider to distribute dividend at the rate lower than the specified rate, depending on the Company's working capital, business expansion and other factors relating to the Company's business operation as deemed appropriate by the Board of Directors. In this regard, the consideration must shall be done for the best benefit of shareholders.

Nonetheless, the resolution of the Board of Directors for the dividend payment must be approved by shareholders meeting, with an exception for an interim dividend payment which the Board of Directors can approve and report to shareholders in the next shareholders meeting. According to Section 115 of the Public Limited Companies Act B.E. 2535 and Article 34 of the Articles of Association, stated that "the company is unable to pay dividend out of funds other than profits and, in the case where the company still sustains a retained loss, no dividend shall be paid".

As for the legal reserve, according to Section 116 of the Public Limited Companies Act B.E. 2535 and Article 37 of the Articles of Association, stated that "the company must allocate a part of annual net profit as legal reserve, in the amount of not less than 5 percent of the annual net profit deducted with the sum of accumulated loss brought forward (if any) until the reserve fund amounts to not less than 10 percent of the company's registered capital".

Separate financial statements	
Retained earnings (Deficits)	THB
Opening balance at 1 January 2025	(287,574,762)
Transferred share premium to offset deficits	225,000,000
Transferred legal reserve to offset deficits	62,500,000
Net retained earnings (Deficits) after offset	(74,762)
Total comprehensive income (expense) for the year 2025	21,404,103
Appropriated treasury share reserve	(14,892,653)
Appropriated legal reserve from profit of the year 2025	(1,104,000)
Unappropriated retained earnings as at 31 December 2025	5,332,688

In accordance with the aforementioned policy and regulations, the Company's operating results as of 31 December 2025, as shown in the separate financial statements, the Company had

retained Deficits brought forward in the amount of 287,574,762 but after the transfer of share premium and legal reserves to offset, had retained Deficits was only 74,762 baht. The Company had total comprehensive income for the year 2025 in the amount of 21,404,103 baht. However, due to the Company's treasury share program, it had to appropriate retained earnings as a reserve for treasury share in the amount of 14,892,653 baht, and also appropriated 1,104,000 baht as a legal reserve, leaving the Company with unappropriated retained earnings of 5,332,688 baht. In order to maintain sufficient working capital for the Company's operations and to strengthen its financial position, the Board of Directors proposes that the shareholders' meeting consider approving the omission of dividend payment for the operating results of the year 2025 in order to retain such earnings as working capital for the Company. The Board also proposes the approval of the appropriation of retained earnings as a reserve for treasury shares and as a legal reserve in the amounts of Baht 14,892,653 and Baht 1,104,000, respectively.

Opinion of the Board of Directors

It is deemed appropriate to propose to the shareholders meeting to consider and approve the omission of dividend payments from the operating results for the year 2025 in order to retain such earnings as working capital for the Company and allocate for the reserves as proposed.

Resolutions

This agenda must be approved by a majority vote of the shareholders who attend the meeting and cast their votes.

Agenda 5

To consider and approve the appointment of auditors and the auditor's remuneration for the year 2026.

Facts and Reasons

In compliance with Section 120 of the Public Limited Companies Act B.E. 2535, which requires the Annual General Meeting of Shareholders to appoint the Company's auditor and determine the audit fee on an annual basis, the Capital Market Supervisory Board has also prescribed that a listed company must arrange for the rotation of auditors when the same auditor has performed the review or audit and expressed an opinion on the Company's financial statements for a total of seven fiscal years, whether consecutively or not. However, the Company may appoint a new auditor from the same audit firm as the existing auditor. In this regard, the Company may reappoint the auditor who has been rotated out after a period of at least five consecutive fiscal years has elapsed from the date such auditor ceased to perform duties.

Opinion of the Audit Committee

The Audit Committee has considered the independence of the auditors, as well as the competence, knowledge and experience of the audit team, together with the appropriateness of the audit fee. The Audit Committee therefore deems it appropriate to propose that the Annual General Meeting of Shareholders consider and approve the appointment of auditors from PricewaterhouseCoopers ABAS Ltd. as the Company's auditors for the year 2026, as listed below.

Name of Certified Public Accountants	CPA ID	Years as the Company's Auditor
1. Miss Nuntika Limviriyalers	7358	5
2. Mr. Paiboon Tunkoon	4298	-
3. Miss Tithinun Vankeo	9432	-

The proposed auditors have no relationship and/or interest with the Company, its subsidiaries, management, major shareholders, or any persons related to such parties. In addition, the proposed auditors have not performed the review or audit and expressed an opinion on the Company's financial statements for seven fiscal years.

The Audit Committee therefore considers it appropriate to propose that the Annual General Meeting of Shareholders approve the determination of the audit fee, the details of which are as follows:

Details	Year 2026 (Proposed)	Year 2025
1. Auditing Fee	1,960,000	1,930,000
2. Other Services	None	None
Total	<u>1,960,000</u>	<u>1,930,000</u>

The audit fee for the Company for the year 2026 is 1,960,000 baht, which represents an increase of 30,000 baht, or 1.53 percent, from the audit fee for the year 2025 of 1,930,000 baht. During the past fiscal year, the Company did not use any non-audit services from the audit firm to which the auditors belong, nor from any person or entity related to the auditors or the audit firm. The Company would like to inform that for the year 2026, the auditors from PricewaterhouseCoopers ABAS Ltd., which is the same audit firm as the Company's auditors, will serve as the auditors for five subsidiaries of the Company. For the remaining one subsidiary, the Company has appointed

another audit firm as its auditor. The Board of Directors will ensure that the financial statements can be prepared within the required timeframe.

The audit fees of the six subsidiaries are approximately 2,788,000 baht (excluding other service fees). Details of the audit fees of the subsidiaries compared with the previous year are as follows:

Details	Year 2026 (Proposed)	Year 2025
1. Auditing Fee	2,788,000	2,720,000
2. Number of Subsidiaries (Companies)	6	5

The total audit fee for the Group, including its subsidiaries, for the year 2026 amounts to 4,748,000 baht, representing an increase of 98,000 baht, or 2.06 percent, from the year 2025 in which the total audit fee was 4,650,000 baht.

Opinion of the Board of Directors

The Board of Directors agreed on the proposal of the audit committee to propose to the shareholders meeting to consider the appointment of auditors from PricewaterhouseCoopers ABAS Company Limited are the Company's auditors for the year 2026 as detailed above and determine the auditors' remuneration for the year 2026 as proposed. The Audit Committee has also approved the appointment of auditors and the audit fees of the Company's subsidiaries as detailed above. In this regard, the actual audit fees incurred by the Company and its subsidiaries in the year 2025 are shown in Enclosure 2. Annual Information Disclosure/Annual Report for the year 2025 (Form 56-1 One Report), in the section of "Corporate Governance Structure", subsection of "Company's auditor" and for the benefit of the shareholders, the Company has sent a brief profile of the 3 auditors together with this meeting notice according to Enclosure 3.

Resolutions

This agenda must be approved by a majority vote of the shareholders who attend the meeting and cast their votes.

Agenda 6

To consider and approve the appointment of directors to replace the directors who retired by rotation.

Facts and Reasons

According to Article 13 of the Company's Articles of Association, at every Annual General Meeting of Shareholders, one-third of the directors then in office shall retire from their positions. If the

number of directors cannot be divided exactly into three parts, the number closest to one-third shall retire from office. For the first and second years following the Company's registration, the directors who shall retire shall be determined by drawing lots. In subsequent years, the directors who have been in office for the longest period shall retire from office. Directors retiring by rotation may be re-elected.

At present, the Company has a total of seven directors. Therefore, three directors who have served the longest terms are required to retire by rotation at this meeting. The directors who are due to retire by rotation are as follows:

Director's Name	Type of Director/Position
1. Mr. Anant Voratitipong	Independent Director / Chairman of the Board
2. Mr. Chirasil Chayawan	Independent Director / Chairman of the Nomination, Compensation and Corporate Governance Committee, Audit Committee Member and Risk Management Committee Member
3. Mrs. Preeyaporn Tangpaosak	Director / Authorized Director, Chairman of the Executive Committee, Risk Management Committee Member, President and Vice President (Acting) - Business Development

The Company provided an opportunity for shareholders to propose qualified persons for consideration by the Nomination, Compensation and Corporate Governance Committee for election as directors at the Annual General Meeting of Shareholders for the year 2026, as well as to propose agenda items. Such invitation was announced on the Company's website and through the electronic system of the Stock Exchange of Thailand during the period from 8 August 2025 to 30 November 2025.

After the aforementioned period had elapsed, it appeared that no shareholder proposed any person for consideration for election as a director, and no agenda items were proposed to the Company.

Opinion of Nomination, Compensation and Corporate Governance Committee

The Nomination, Compensation and Corporate Governance Committee, excluding directors having conflicts of interest, has duly considered the persons nominated for election in accordance with the Company's nomination procedures. Such persons possess qualifications in compliance with the relevant rules and regulations and are deemed appropriate for the Company's business operations. The Committee has carefully and prudently taken into consideration the qualifications,

knowledge, capabilities, and experiences in various fields, as well as integrity and ethical standards. In addition, the individual performance of each director in their capacity as a director has been thoroughly evaluated.

The Committee therefore deems it appropriate to propose that the Board of Directors submit to the Annual General Meeting of Shareholders for consideration the re-election of Mr. Anant Voratitipong, Mr.Chirasil Chayawan, and Mrs. Preeyaporn Tangpaosak, who are retiring by rotation, to serve as directors of the Company for another term. Upon approval by the shareholders, the directors so elected will also resume their positions in the respective sub-committees as previously assigned.

The criteria and procedures for the nomination of directors are set out in [Enclosure 6](#). Details regarding age, shareholding in the Company, educational background, work experience, and attendance at Board of Directors' meetings of each director are provided in [Enclosure 4](#). The definition of independent directors is set out in [Enclosure 7](#).

Opinion of the Board of Directors

The Board of Directors, excluding the interested directors who are due to retire by rotation, has considered the proposal of the Nomination, Compensation and Corporate Governance Committee in accordance with the established nomination procedures. After thoroughly, carefully, and prudently considering the qualifications of the nominated directors on an individual basis, the Board of Directors is of the opinion that the persons nominated to serve as independent directors possess all qualifications as prescribed by the relevant laws and regulations relating to independent directors, are suitable for the Company's business operations, and do not have any prohibited characteristics under the relevant regulations or laws. In addition, they are able to express their opinions independently in accordance with the applicable criteria.

The directors nominated for re-election for another term are Mr. Anant Voratitipong, Mr.Chirasil Chayawan, and Mrs. Preeyaporn Tangpaosak. These persons possess all qualifications as required under the Public Limited Companies Act B.E. 2535 (1992) and the relevant notifications of the Capital Market Supervisory Board. The Board of Directors therefore deems it appropriate to propose that the Annual General Meeting of Shareholders consider and approve the re-election of the three directors who are retiring by rotation to serve as directors of the Company for another term. Upon approval by the shareholders, the directors so elected will also resume their positions in the respective sub-committees as previously assigned.

In this regard, Mr. Anant Voratitipong will continue to serve as an independent director who is able to express opinions and perform duties independently, despite having served for more than nine

years. This is because he continues to possess all qualifications in accordance with the relevant laws, definitions, and requirements concerning independent directors. He is a knowledgeable and capable person with extensive experience in various fields, as well as integrity and ethical standards. Moreover, his performance as an independent director has been satisfactory throughout his tenure and has not impaired his independence. The Company therefore wishes to retain a qualified and experienced director and proposes that he continue to serve as an independent director of the Company.

Resolutions

This agenda must be approved by a majority vote of the shareholders who attend the meeting and cast their votes.

Agenda 7

To consider and approve the increase in the number of directors and the appointment of new directors.

Facts and Reasons

In order to enhance the effectiveness of the Company's corporate governance, the meeting of the Board of Directors No. 1/2026, held on 20 February 2026, resolved to increase the number of directors by one person, from seven directors to eight directors, by appointing Mr. Somboon Setsuntipong as a new director of the Company.

The preliminary information and profile of the newly appointed director are provided in Enclosure 5, and the criteria and procedures for the nomination of directors are set out in Enclosure 6.

In this regard, the authorized director(s) of the Company and/or the person(s) authorized by such authorized director(s) shall be empowered to register the change of directors with the Department of Business Development, Ministry of Commerce, and shall have the authority to amend or add wording or take any actions as required by the registrar.

Opinion of Nomination, Compensation and Corporate Governance Committee

The Nomination, Compensation and Corporate Governance Committee of the Company has carefully and thoroughly considered the qualifications of Mr. Somboon Setsuntipong in accordance with the Company's nomination criteria. The Committee has taken into account the appropriateness of his knowledge, experience, and specialized expertise that would benefit the Company in accordance with the Board Skill Matrix, as well as his integrity and ethical standards. In addition, it has been considered that he possesses all qualifications in accordance with the Company's established nomination procedures and the relevant rules and regulations, and is suitable for the Company's business operations. He also possesses all qualifications as required

under the Public Limited Companies Act B.E. 2535 (as amended) and the relevant notifications of the Capital Market Supervisory Board, and does not have any prohibited characteristics under the applicable regulations or laws.

The Committee therefore approved the proposal to increase the number of directors and to appoint Mr. Somboon Setsuntipong as a new director of the Company.

Opinion of the Board of Directors

The Board of Directors has considered and approved the proposal to increase the number of directors and to appoint a new director as proposed by the Nomination, Compensation and Corporate Governance Committee, in accordance with the established nomination procedures. After thoroughly, carefully, and prudently considering the qualifications of the person nominated for appointment as a new director, the Board of Directors is of the opinion that the nominated person possesses all qualifications as required under the relevant laws, is suitable for the Company's business operations, and does not have any prohibited characteristics under the applicable regulations or laws. The Board of Directors therefore deems it appropriate to propose that the shareholders' meeting consider and approve the increase in the number of directors and the appointment of one new director, namely Mr. Somboon Setsuntipong, to serve as a director of the Company.

Resolutions

This agenda must be approved by a majority vote of the shareholders who attend the meeting and cast their votes.

Agenda 8

To consider and approve the change of the Company's authorized signatories.

Facts and Reasons

In order to be consistent with the increase in the number of directors and the appointment of a new director, the Board of Directors' Meeting No. 1/2026, held on 20 February 2026, resolved to approve the change in the authorized directors and the conditions for authorized signatories as follows:

Previously:

Mrs. Preeyaporn Tangpaosak, Ms. Preeyapun Bhuwakul, and Mr. Pichit Satapattayanont

Any two of these three directors jointly sign with the Company's seal affixed.

To be changed to:

Mrs. Preeyaporn Tangpaosak and Ms. Preeyapun Bhuwakul jointly sign with the Company's seal affixed; or Either Mrs. Preeyaporn Tangpaosak or Ms. Preeyapun Bhuwakul jointly sign with

Mr. Pichit Satapattayanont or Mr. Somboon Setsuntipong, totaling two directors, with the Company's seal affixed.

In this regard, the authorized director(s) of the Company and/or the person(s) authorized by such authorized director(s) shall be empowered to register the amendment of the Company's authorized directors with the Department of Business Development, Ministry of Commerce, and shall have the authority to amend or add wording or take any actions as required by the registrar.

Opinion of the Board of Directors

The Board of Directors deems it appropriate to propose that the shareholders' meeting consider and approve the change in the Company's authorized directors in order to be consistent with the increase in the number of directors and the appointment of a new director.

Resolutions

This agenda must be approved by a vote of not less than two-thirds of the total number of votes of the shareholders who attend the meeting.

Agenda 9

To consider and approve the directors' remuneration for the year 2026.

Facts and Reasons

According to Article 14 of the Company's Articles of Association, directors are entitled to receive remuneration in the form of rewards, meeting allowances, gratuities, bonuses, or other benefits as stipulated in the Articles of Association or as approved by the shareholders' meeting.

Opinion of Nomination, Compensation and Corporate Governance Committee

The Nomination, Compensation and Corporate Governance Committee of the Company has considered the remuneration of the Board of Directors and the various sub-committees in line with the Company's operating results, the duties and responsibilities, and the performance of each director, as well as benchmarking against companies in the same industry.

The Committee is of the opinion that the shareholders' meeting should approve the allocation of directors' remuneration in monetary terms for the year 2026 based on the operating results for the year 2025, with details as follows:

(1) Directors' Monetary Remuneration

Directors' Remuneration	Year 2026 (Proposed rate) (Baht)	Year 2025 (Current rate) (Baht)	Change (Baht)
Remuneration for the Meeting of the Board			
- Chairman (per meeting)	40,000	40,000	Existing Rate
- Director (per meeting)	30,000	30,000	Existing Rate
Remuneration for the Meeting of the Audit Committee			
- Chairman of the Audit Committee (per meeting)	20,000	30,000	Decrease 10,000
- Director of Audit Committee (per meeting)	15,000	25,000	Decrease 10,000
Remuneration for the Meeting of the Nomination Compensation and Corporate Governance Committee			
- Chairman of the Nomination, Compensation and Corporate Governance Committee (per meeting)	15,000	20,000	Decrease 5,000
- Director of the Nomination, Compensation and Corporate Governance Committee (per meeting)	10,000	15,000	Decrease 5,000
Remuneration for the Meeting of the Risk Management Committee			
- Chairman of the Risk Management Committee (per meeting)	15,000	20,000	Decrease 5,000
- Director of Risk Management Committee (per meeting)	10,000	15,000	Decrease 5,000

Directors' gratuity shall be paid in proportion to the dividend payment at a rate not exceeding 1.5 percent of the total dividend paid (if any), with a maximum amount not exceeding Baht 2,000,000. The Company will also pay remuneration to directors in accordance with the details above for each meeting of the Board of Directors and each sub-committee, on a per person, per meeting basis. This represents a change from the previous practice whereby directors attending meetings of the Board of Directors and sub-committees held on the same day would receive meeting allowances at only the highest applicable rate.

However, directors who are also members of the Executive Committee, executives, or employees of the Company shall not receive directors' remuneration.

(2) Remuneration for directors and subcommittee members as other benefits:

Remuneration for directors and subcommittee members	Year 2026 (Baht)	Year 2025 (Baht)
Other benefits	None	None

In this regard, for the year 2026, the Company does not provide any other benefits to directors apart from the monetary remuneration as detailed above.

The scope of duties and responsibilities of the Board of Directors and the various sub-committees can be found in Enclosure 2, the Annual Information Disclosure / Annual Report for the year 2025 (Form 56-1 One Report), under the topic "Corporate Governance Structure."

Opinion of the Board of Directors

The Board of Directors has considered and resolved to agree with the opinion of the Nomination, Compensation and Corporate Governance Committee and deems it appropriate to propose that the Annual General Meeting of Shareholders consider and approve the directors' remuneration for the year 2026 as proposed.

Resolutions

This agenda must be approved by a vote of not less than two-thirds of the total number of votes of the shareholders who attend the meeting.

Agenda 10

To consider and approve the prescription of prohibited acts having nature of foreign dominance B.E.2555 (2012) and as amended for the year 2026.

Facts and Reasons

With reference to the Notification of the National Broadcasting and Telecommunications Commission Re: Prescription of Restricted Foreign Dominance Behaviors B.E. 2555 (2012) (the "NBTC Notification"), as amended, telecommunications licensees with their own network under Type 2 and Type 3 licenses are required to undertake the following actions:

1. Establish or review the prohibitions in accordance with the guidelines prescribed in the appendix to the NBTC Notification. Details are provided in Enclosure 8.
2. The prohibitions as specified in Item 1 must be approved by the shareholders' meeting. As the Company is a holder of a Type 3 telecommunications license under the NBTC Notification, the Company has prepared the prescribed form of such prohibitions in accordance with the guidelines set by the Office of the NBTC to ensure compliance with the NBTC Notification.

Therefore, the Company hereby proposes the aforementioned form of prohibitions, details of which are provided in Enclosure 9, for consideration and approval by the Annual General Meeting of Shareholders.

In addition, the Company is required to submit such approved prohibitions to the Office of the NBTC within 30 days from the date of the Annual General Meeting of Shareholders.

3. According to Clause 7, paragraph four of the NBTC Notification, the Company is required to submit, on an annual basis, a report on circumstances and status relating to foreign dominance. Details are provided in Enclosure 10.

In order to comply with the NBTC Notification, the Company is required to report any circumstances that may pose a high risk of violating the prescribed prohibitions. Such report is therefore proposed for acknowledgment and approval by the shareholders' meeting.

Opinion of the Board of Directors

It is deemed appropriate to propose to the shareholders' meeting to consider and approve the prescription of the prohibited acts having nature of foreign dominance B.E. 2555 (2012) and as amended for the year 2026.

Resolutions

This agenda must be approved by a majority vote of the shareholders who attend the meeting and cast their votes.

Agenda 11

Other matters (if any).

Facts and Reasons

Pursuant to Section 105, paragraph two of the Public Limited Companies Act B.E. 2535 (1992) (as amended in B.E. 2544 (2001)), shareholders holding shares in an aggregate amount of not less than one-third of the total issued shares may request the meeting to consider matters other than those specified in the notice of the meeting.

Opinion of the Board of Directors

The shareholders' meeting should consider and deliberate only on the matters that have been notified in advance in order to comply with the Corporate Governance Code for Listed Companies 2017 and the guidelines of the Annual General Meeting Quality Assessment Project, thereby ensuring fairness to all shareholders.

Steps and important information for conducting an E-AGM

1) The Record Date for the Annual General Meeting of Shareholders for the year 2026 is on Tuesday, March 17, 2026. Shareholders who hold shares of the Company on Friday March 13, 2026 will be eligible to attend the meeting.

2) Shareholders who wish to attend the E-AGM are required to notify their intention in advance together with identity verification. The intention to attend the meeting can be submitted through two methods as follows:

1. Submit the Confirmation Form for attending the meeting (as provided in the meeting invitation which contains the QR Code for the Company/Securities information) together with the identification documents to E-Mail: comsec@alt.co.th (please specify your e-mail address and mobile phone number), and send the original documents to the Company so that they are received by Tuesday, 21 April 2026, at the address specified in Enclosure 14.
2. Submit the request via the E-Request system by scanning the QR Code or entering the URL provided in the document “Guidelines for Attending the Shareholders’ Meeting via Electronic Means (E-AGM)” as set out in Enclosure 14. The E-Request system will be available for shareholders to submit their intention to attend the meeting and to provide the relevant documents from 24 March 2026 to 21 April 2026.

3) Details and procedures for attending the meeting can be found in the document “Guidelines for Attending the Shareholders’ Meeting via Electronic Means (E-AGM)” as set out in Enclosure 14, or on the Company’s website at alt.co.th under Investor Relations, Shareholder Information, and the sub-section “Shareholders’ Meeting.”

4) If you are unable to attend the meeting via electronic means (E-AGM) but wish to exercise your voting rights, you may appoint one of the following independent directors as your proxy to attend the meeting and vote on your behalf:

Mr. Suchart Laopreeda	Independent Director, Chairman of the Audit Committee, Member of Risk Management Committee and Member of the Nomination, Compensation and Corporate Governance Committee
Mr. Panit Pujinda	Independent Director, Chairman of the Risk Management Committee and Member of Audit Committee

(Please see details of the proposed proxy holders in Enclosure 11.)

In the case where a shareholder is a foreign investor and appoints a custodian in Thailand to be the depository and caretaker of shares, any one of the proxy forms A, B, or C may be used. For other shareholders, only Proxy Form A or Proxy Form B may be used. For convenience, the Company recommends the use of Proxy Form B as provided in Enclosure 13, which specifies the details of the proxy authorization clearly and comprehensively. Shareholders who wish to use Proxy Form A, B, or C may request the forms from the Company Secretary Department via E-Mail: comsec@alt.co.th or download them from the Company's website at alt.co.th under Investor Relations, Shareholder Information, and the sub-section "Shareholders' Meeting."

5) On the meeting date, you may attend the meeting via the link that the Company will send to you by e-mail after you have submitted your intention to attend the E-AGM. You will be able to register for the meeting from 12:00 noon on the meeting date.

Therefore, we would like to invite all shareholders to participate in the meeting on the specified date and time together.

Sincerely yours,



(Mr. Anant Voratitipong)

Chairman of the Board

Note : Shareholders can view the notice of the Annual General Meeting of Shareholders for the year 2026 and related documents on the company's website from March 24, 2026, at alt.co.th, under the "Investor Relations" section, "Information for Shareholders" menu, "Shareholders' Meeting" subsection. Additionally, shareholders can submit questions regarding the agenda of the Annual General Meeting of Shareholders for the year 2026 to the email ir@alt.co.th in advance.

Minutes of the Annual General Meeting of Shareholders for the Year 2025

ALT Telecom Public Company Limited

Friday, April 25, 2025

Meeting Venue

The meeting would be conducted exclusively through electronic means (E-AGM). The electronic meeting system selected by the Company is provided by OJ International Co., Ltd., utilizing the Zoom platform. This E-Meeting system is certified by the Electronic Transactions Development Agency (ETDA). Moreover, the E-Meeting system of OJ International Co., Ltd. complies with the standards outlined in the Royal Decree on Electronic Meetings B.E. 2563 (2020), through self-assessment in accordance with ETDA's criteria, as well as with the Notification of the Ministry of Digital Economy and Society regarding Security Standards for Electronic Meetings, and all other applicable laws and regulations. The meeting would be broadcast live from the meeting room of ALT Telecom Public Company Limited, 52/1 Moo 5, Bangkruey-Sainoi Road, Bangsithong, Bangkruey, Nonthaburi Province 11130.

The Meeting started at 13.00 hrs.

The meeting moderator greeted the shareholders before starting of the meeting, and introduced the directors, executives, auditors, and legal advisors who were attending the meeting, including:

Directors presented at the meeting

Name	Position(s)
1. Mr. Anant Voratitipong	Chairman of the Board of Directors and Independent Director
2. Mr. Suchart Laopreeda	Independent Director, Chairman of Audit Committee, Risk Management Committee and Nomination, Compensation and Corporate Governance Committee
3. Mr. Panit Pujinda	Independent Director, Audit Committee and Risk Management Committee
4. Mr. Chirasil Chayawan	Independent Director, Chairman of Nomination, Compensation and Corporate Governance Committee, Audit Committee and Risk Management Committee

5. Mr. Nirun Wongchanglor	Independent Director and Chairman of Risk Management Committee
6. Mrs. Preeyaporn Tangpaosak	Director, Chairman of Executive Director, Risk Management Committee and President
7. Ms. Preeyapun Bhuwakul	Director, Executive Director, Risk Management Committee, Nomination, Compensation and Corporate Governance Committee, and Vice President of Marketing and Corporate Administration
8. Mr. Pichit Satapattayanont	Director, Risk Management Committee and Executive Director

In this regard, 8 directors attended the meeting out of the total 8 directors, representing 100% of the directors attending the meeting.

Management presented at the meeting

Mr. Somboon Setsuntipong	Executive Director and Vice President of Finance and Accounting
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Auditor presented at the meeting

Ms. Nuntika Limviriyalers	from Pricewaterhousecoopers ABAS Company Limited
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Legal advisor presented at the meeting

Ms. Satima Jintanaseri	from Seri Manop & Doyle Company Limited
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The meeting moderator informed the shareholders that the Company invited and informed the shareholders to attend the meeting today by 3 ways of follows:

1. Send the invitation letter to all shareholders via mail post.
2. Publish in newspapers and
3. Publish on the Company's website.

In addition, the moderator informed the shareholders of the meeting procedure, voting, and counting of votes in shareholders' meetings as follows:

1. The meeting will proceed according to the agenda outlined in the Notice of Meeting. Relevant information will be presented for each agenda item, and shareholders will be given the opportunity to raise questions pertaining to the respective items. The Company has provided shareholders the option to submit questions in advance of the meeting via the Company's email. Any questions submitted prior to the meeting will be addressed during the corresponding agenda items. Questions not directly related to the agenda under discussion may be raised after Agenda 12. It was noted that no shareholders submitted questions in advance of the Annual General Meeting.

2. The Company will provide an opportunity for participants to submit questions during each agenda item. Any shareholder or proxy holder wishing to raise questions or express opinions may do so via the Q&A function by typing their message or speaking via microphone. In such cases, the participant must state their full name and indicate whether they are attending in person or as a proxy. If no questions are submitted within one minute, the meeting will proceed to the next agenda item. However, if shareholders have further questions, they may continue to submit them via the Q&A function, and the Company will respond to them at a later time.

3. There are two available methods for submitting questions during the meeting:

1. Submitting Questions via Q&A (Text Input):

Click the Q&A button, type your question into the text box, and press Enter to submit your question into the system.

2. Inquire Verbally:

Click the Reaction button located at the bottom of the screen, then select Raise Hand. When the moderator calls your name, the staff will enable your microphone so you can ask your question.

If you are unable to ask your question orally within 1 minute, please submit your question via the Q&A function instead.

4. Each shareholder shall have voting rights equivalent to the number of shares held — one share equals one vote. For each agenda item, shareholders may vote in one of three ways only: approve, disapprove, or abstain, using the full number of votes they hold. If a shareholder wishes to vote disapprove or abstain, they must cast their vote via the E-Voting system within 1 minute. Otherwise, the system will automatically record the vote as approve.

5. The votes required for approval on each agenda have already been stated in the invitation letter and will be informed again before voting for each agenda.

6. As this meeting is an electronic meeting, the ballot was not used. The voting was conducted through the E-Voting system. The process was as follows:

(1) To cast a vote, shareholders must access the E-Voting tab and submit their vote for each agenda item within the allotted 1-minute timeframe. A countdown timer will be displayed as a reminder.

Once a shareholder selects their vote, a confirmation message will appear. To finalize the vote, the shareholder must confirm by pressing "OK."

- (2) In the event that a shareholder wished to change the vote, they may do so by re-picking the vote within the time limit.
- (3) If the agenda has been closed, the shareholders cannot vote or change the vote.
- (4) For participants joining the meeting via mobile devices or tablets, please switch from the Zoom application back to the Chrome browser to cast your vote via the E-Voting menu.
- (5) Once you have completed your vote, please return to the E-Meeting window (Zoom application) to continue viewing the video and audio of the meeting.

7. The vote counting results will be announced after the Chairman of the meeting requested the shareholders to consider and approve each agenda. The voting result from the E-Voting system would be the total vote count from the self-attending shareholders, the proxies who have been entitled to vote on their behalf, and also in the event that the proxies grantor specified the vote in advance and sent through the proxy.

To ensure transparency in accordance with the principles of good governance and to comply with applicable laws and the Company's Articles of Association, the Company appointed an independent vote-counting supervisor. This role was fulfilled by an external legal advisor from Seri Manop & Doyle Co., Ltd., with Ms. Saowalak Thodsattawatkul serving as the official responsible for overseeing and verifying the vote-counting process. Additionally, the Company arranged for video recording of the meeting proceedings.

Subsequently, the meeting facilitator invited the Chairperson of the Meeting to deliver the opening remarks and formally commence the meeting.

Mr. Anant Voratitipong, the Chairman of the Board of Directors, acted as the Chairman of the meeting and welcome the shareholders to the 2025 Annual General Meeting of Shareholders of ALT Telecom Public Company Limited, and assign Ms. Thanarat Charoenrat to act as the Assistant to the Chairperson in conducting the meeting. OJ International Co., Ltd. is appointed to manage the E-Meeting system, including the registration process and vote counting.

The meeting facilitator informed the assembly of the registration status at the commencement of the meeting. As of the meeting's opening time, 3 shareholders attended in person, representing a total of 89,700,500 shares, and 27 shareholders attended by proxy, representing a total of 703,258,300 shares. In total, there were 30 shareholders present, holding an aggregate of 792,958,800 shares, which constitutes 70.0353% of the Company's total issued shares, amounting to 1,132,227,419 shares. Thus, a quorum was duly constituted.

Following this, the Chairman officially opened the 2025 Annual General Meeting of Shareholders to proceed with the agenda items as outlined in the Notice of Meeting previously sent to all shareholders, as follows:

Agenda 1 To consider and certify the Minutes of the Annual General Meeting of Shareholders for the year 2024 held on April 25, 2024

The Chairman assigned the meeting moderator to clarify details and proposed the meeting to consider approving the Minutes of 2024 Annual General Meeting, held on 25 April 2024, details appeared in the copy of the Minutes of the meeting that the Company sent to the shareholders to download from QR Code within the invitation letter.

The Chairman allowed the shareholders to ask questions and express their opinions, but there was no question or opinion from any shareholder. The meeting was requested to consider approving the Minutes of 2024 Annual General Meeting, which in this agenda must be approved by a majority of the shareholders who attend the meeting and vote. Therefore, the shareholders who abstain from voting and voided cards will not count as the base of the votes for counting the votes.

Meeting resolution: The meeting had considered and unanimously resolved to certify the Minutes of 2024 Annual General Meeting, held on April 25, 2024 with the following votes:

Approved	793,629,100	Votes	As a percentage	100.0000
Disapproved	0	Votes	As a percentage	0.0000
<hr/>				
Total Votes	793,629,100	Votes	As a percentage	100.0000
<hr/>				
Abstained	0	Votes	As a percentage	-
Voided ballot	0	Ticket	Number	- Votes

In this agenda, one additional shareholder attended the meeting, bringing the total to 670,300 shares. Therefore, the total number of shareholders attending this agenda was 31, with a total of 793,629,100 shares.

Agenda 2 To acknowledge the report of the Company's annual operating results for the year 2024

The Chairman informed the meeting that since the performance report in Agenda 2 contains information about the financial status and operating results of the Company which is related to information in Agenda 3. Therefore, in order for the meeting to be effective, questions relating to the financial status and operating results of the Company, as well as the information that appeared in the statement of financial status and the income statement for the year ended 31 December 2024. The shareholders could ask after the presentation of Agenda 3 before voting in Agenda 3, but it did not combine Agenda 2 and Agenda 3, since Agenda 2 was an agenda for acknowledgment, while Agenda 3 was an agenda to consider and approve.

The Chairman then assigned Mrs. Preeyaporn Tangpaosak, Director and President, to present the overview and summary of the Company's operating results and business trends to the meeting.

Mrs. Preeyaporn Tangpaosak greeted the shareholders and announced that the agenda for this session consists of three parts:

1. Financial performance results for the year 2024, which are numerical data.
2. Vision, mission, and achievements according to the strategic plans.
3. Operations for sustainability, which go beyond the financial perspective.

Mrs. Preeyaporn Tangpaosak invited Mr. Somboon Setsuntipong, Vice President of Finance and Accounting, to present the Company's operating results for the year 2024 to the meeting.

Mr. Somboon Setsuntipong presented on the financial performance for the year 2024 was presented to the meeting as follows:

Income Statement	2024		2023		Million THB	
					Up (Down)	
Revenues						
Sales	147.85	11.6%	508.99	34.7%	(361.14)	-71.0%
Services- construction	415.74	32.7%	342.78	23.4%	72.96	21.3%
Services - network	709.48	55.7%	614.77	41.9%	94.71	15.4%
Total revenues	1,273.07	100.0%	1,466.54	100.0%	(193.47)	-13.2%
Cost						
Cost of sales	(134.22)	-90.8%	(426.82)	-83.9%	(292.60)	-68.6%
Cost of services - construction	(301.52)	-72.5%	(298.96)	-87.2%	2.55	0.9%
Cost of service - network	(587.32)	-82.8%	(519.90)	-84.6%	67.42	13.0%
Total cost	(1,023.06)	-80.4%	(1,245.68)	-84.9%	(222.63)	-17.9%
Gross (loss) profit						
Sales	13.63	9.2%	82.17	16.1%	(68.54)	-83.4%
Services- construction	114.22	27.5%	43.82	12.8%	70.41	160.7%
Services - network	122.16	17.2%	94.87	15.4%	27.29	28.8%
Gross (loss) profit	250.01	19.6%	220.86	15.1%	29.16	13.2%
Other income	19.86	1.6%	24.89	1.7%	(5.03)	-20.2%
Selling expenses	(88.19)	-6.9%	(86.66)	-5.9%	1.54	1.8%
Administrative expenses	(122.10)	-9.6%	(128.63)	-8.8%	(6.52)	-5.1%
Reversal (recognition) of expected credit loss	5.64	0.4%	16.73	1.1%	11.09	0.0%
Hain (loss) from exchange rate	2.12	0.2%	5.72	0.4%	(3.60)	-62.9%
Share of loss of associate & JV	3.20	0.3%	9.42	0.6%	(6.22)	-66.0%
Finance costs	(50.65)	-4.0%	(24.08)	-1.6%	26.57	110.3%
Profit (loss) before income tax	19.88	1.6%	38.25	2.6%	(18.37)	-48.0%
Income tax	(11.78)	-0.9%	(16.26)	-1.1%	(4.48)	-27.6%
Profit (loss) for the period	8.10	0.6%	21.99	1.5%	(13.89)	-63.2%

The Company's total revenue for the year amounted to 1,273.07 million baht, a decrease of 193.47 million baht or 13.2% compared to 2023. However, despite the decrease in revenue, the Company's gross profit increased by 13.2%, indicating an improvement in the Company's profitability. The profit margin rose from 15.1% in 2023 to 19.6% in 2024.

When analyzing the performance by revenue category, it is observed that revenue from product sales decreased from 508.99 million baht to 147.85 million baht. This decline is due to a one-time recognition of revenue in 2023 from a lease investment contract in the Solar Rooftop project, as well as the sale of electrical meters. In 2024, no such revenue was generated, leading to a reduction in sales from these areas. For installation service work, revenue increased by 72.69 million baht, or 21.3%, from 342.78 million baht to 415.74 million baht, resulting in a gross profit from operations rising from 43.82 million baht to 114.22 million baht. Revenue from network services also increased from 614.77 million baht to 709.48 million baht, with gross profit rising from 94.87 million baht to

122.16 million baht. The increase in service revenue was due to the Company's investment in a fiber network project linking Bangkok with an industrial estate in Rayong province. Once the project was ready for service, the Company gained additional revenue.

In total, in 2024, the Company had a gross profit of 250.01 million baht, an increase from 220.86 million baht in 2023. Sales expenses increased from 86.66 million baht to 88.19 million baht, while administrative expenses decreased from 128.63 million baht to 122.10 million baht.

In addition, the Company experienced significant changes, including changes in financial costs. In 2023, the Company had financial costs of 24.08 million baht, but in 2024, the financial costs increased to 50.65 million baht. In terms of interest, it is evident that the Company incurred interest on loans from banks, which amounted to approximately 26 million baht in both 2023 and 2024. In 2023, part of the interest was included as part of project costs, as the project was in the construction phase. However, in 2024, when the project was completed, the interest could no longer be included as project costs. Therefore, the 25 million baht interest expense was recognized in the Company's financial statements. Furthermore, the overall interest amount increased due to the inclusion of financial costs from lease liability calculations. This involved considering long-term lease agreements or service contracts with monthly expenses, calculating them at present value, and adding them to the assets under the right-of-use category, which are recognized as distribution costs, similar to depreciation. Simultaneously, lease payments made to landowners were not recorded as lease expenses but were instead recorded as reductions in the lease liability for the principal amount, with interest payments being calculated separately.

As a result, the interest related to lease liabilities increased from 6 million baht in 2023 to 13 million baht in 2024 due to the increased leasing of networks and land.

Regarding the bank interest rates, in 2023, the average interest rate was 4.74%, while in 2024, the interest rate increased to 5.25%. For the entire year of 2024, the Company reported a pre-tax net profit of 19.88 million baht, which represents a decrease from 2023, when the profit was 38 million baht. The reduction in profit was mainly due to the financial costs, as explained earlier. After deducting income tax, the Company reported a net profit of 8.10 million baht in 2024, a decline from the previous year's net profit of 21.99 million baht.

Regarding the statement of financial position, the Company had total assets of 4,224.33 million baht, an increase from 3,630.41 million baht in 2023, which is an increase of 593.92 million baht. The Company's liabilities increased from 2,017.88 million baht in 2023 to 2,604.75 million baht in 2024. Significant assets that increased include deposits and guarantees totaling 115.19 million baht, usage rights assets of 285.78 million baht, and completed fiber optic network investments of 165.16 million baht. In terms of decreased items, accounts receivable from customers and receivables under contracts decreased by 40.57 million baht, inventory decreased by 69.84 million baht, and non-current assets decreased by 12.85 million baht.

On the liabilities side, a notable increase was seen in advance payments from customers, which rose by 466.49 million baht, and the Company used this amount for network construction. The lease liabilities were calculated as long-term lease contracts included in the financial statements, amounting to 272.67 million baht. The bank loans decreased due to repayments, totaling 97.50 million baht, and trade payables were reduced to 41.24 million baht.

When considering the financial ratios, the debt-to-equity ratio increased from 1.25 times to 1.67 times. However, given that the Company holds a substantial amount of cash, if we calculate only the interest-bearing liabilities, the ratio decreases from 0.22 times to 0.07 times. Additionally, the current ratio improved from 0.92 times to 1.27 times, indicating that the Company's financial position is in good standing.

	Million THB	
Cash Flow	2024	2023
Net cash generated from operation	698.14	151.37
Net cash generated from investment	(360.28)	(483.46)
Net cash generated from finance	(226.42)	153.19
Net cash flow	111.44	(178.90)
Beginning cash	137.01	315.91
Result of FX change to cash	(2.14)	0.00
Ending cash	246.31	137.01

For the cash flow statement, the Company had a net cash flow from operating activities of 698.14 million baht, with investments amounting to 360.28 million baht. Regarding financing activities, the Company repaid liabilities, including bank loans and lease liabilities, totaling 226.42 million baht. After accounting for these three items, the Company still had a positive net cash flow of 111.44 million baht. When combined with the cash balance at the beginning of the year, amounting to 137.01 million baht, and the loss from cash held in foreign currency totaling 2.14 million baht, the Company had a total cash and cash equivalents balance of 246.31 million baht at the end of 2024.



**BACKLOG OF ALT GROUP
AS AT 31 DECEMBER 2024**

Million THB

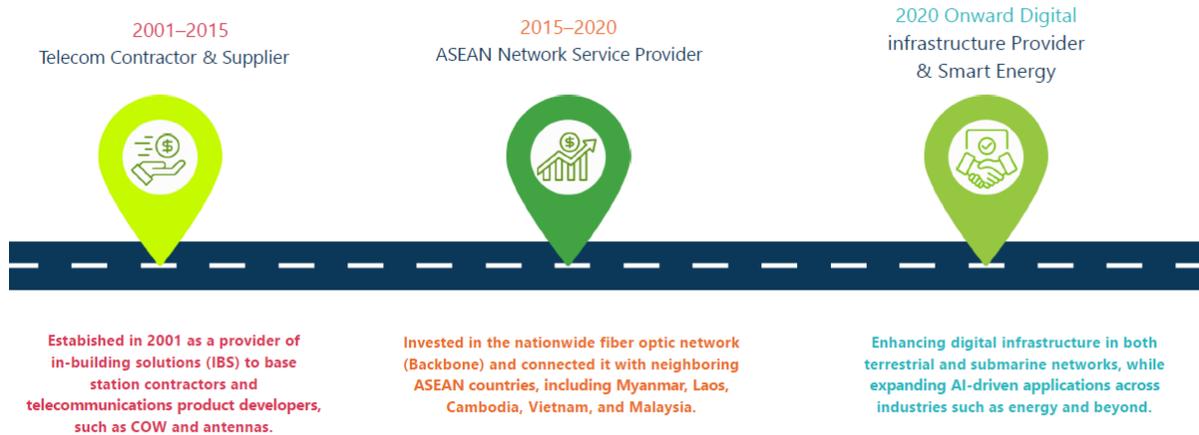
	Invoicing Backlog	Less Accrued Revenue	Add Advance from Customers	Revenue Backlog
ALT	1,663.79	(234.92)	600.37	2,029.23
GTS	270.17	(1.31)	2.23	271.09
IGC	1,210.81	(19.26)	511.60	1,703.15
EMAX	93.30	(47.09)	0.00	46.20
INN	65.18	0.00	0.00	65.18
Total	3,303.25	(302.59)	1,114.19	4,114.85

As for the ALT BACKLOG, at the end of 2024, the Company had a total backlog of 4,114.85 million baht. This amount represents the work on hand, including pre-orders from customers or contracts that have been signed but not yet recognized as revenue in the financial statements. Based on historical data, the Company typically recognizes around 300 million baht in revenue per quarter. Therefore, it is expected that the Company will recognize over 1,000 million baht in revenue within the year.

Mrs. Preeyaporn Tangpaosak presented the Company's vision, mission, and strategy to the meeting, stating that the Company has revised its vision to align with its current status and business direction. The Company aims to become a leader in infrastructure for digital business and renewable energy. The mission is to provide digital infrastructure services to both the public and private sectors, focusing on stakeholders within the ecosystem. This will be achieved through cost reduction and the efficient utilization of resources, fostering resource sharing. The digital business ecosystem has various models for driving growth, making it necessary to have partners or experts who excel in each area to help drive the business forward.



ALT'S DEVELOPMENT & JOURNEY



The Company's roadmap, from its establishment in 2001 until 2015, focused on laying the foundation and building communication infrastructure. From 2015 to 2020, the Company shifted its role from network developer to service provider, creating its own network to serve telecommunications operators both domestically and internationally. The Company's network expanded to connect the borders of Myanmar, Laos, Cambodia, and Malaysia. Since 2020, once the infrastructure networks were established, the Company has focused on leveraging and expanding the use of these infrastructures into various services that meet the needs of its client groups. This has been driven by the application of AI technology integrated into various applications. As a result, the Company has increased the utilization of its network assets, which is the current business model of the Company.

The structure of the Company group and its subsidiaries is designed to highlight the unique strengths of each Company, promoting synergy across different functions to maximize overall efficiency. The business model has been adjusted with some changes, particularly in the area of digital infrastructure, which has been in operation from the past to the present and will continue into the future. This includes providing services such as mobile phone tower leasing, fiber optic networks, underground networks, and bandwidth services both domestically and internationally. Additionally, the Company offers cable station leasing for underwater cables to support the arrival of undersea communication cables coming into Thailand.

In addition, the Company has been actively involved in Smart Energy and will continue to focus on this area in the future. This includes providing services related to Private Power Purchase Agreements (Private PPA) and clean energy solutions, which generate legal income (Legally Recognized Income) due to the long-term nature of the contracts, typically spanning 15-20 years. Furthermore, the Company is engaged in providing Smart Grid

services, which drive the new integrated electrical grid. This enables the integration of clean energy into various grids, ensuring that the energy is used efficiently and at a lower cost.

Since the Company has successfully completed the construction of its networks and infrastructures this year, it has expanded into the System Integrator (SI) business. This move is aimed at further utilizing the Company's existing assets by developing digital solutions and AI-driven systems. This strategic shift has significantly contributed to accelerating the Company's revenue growth.

The platform-based business model is focused on creating a medium to long-term business structure. It aims to generate recurring revenue and long-term contracts for the Company, providing stability and security for the group of companies moving forward.

The progress of the Company's business over the past year and its future outlook: The Company has continuously developed its network along the entire route of the Skytrain, which will pass through the central area of Bangkok, as well as expressways covering five provinces. Additionally, the underground network is being developed in collaboration with the Metropolitan Electricity Authority (MEA). Currently, there are four routes, namely Phahonyothin, Phaya Thai, Pradiphat, and Sukhumvit. The Company will continue to expand in this area and will simultaneously develop the underground electrical network, with progress being made each year.

Over the past year, the Company has provided bandwidth services to telecommunications operators from Myanmar, Laos, Cambodia, and Malaysia, with transmission passing through Thailand. As a result, the Company has achieved a network utilization rate of up to 85%. The Company has analyzed and developed systems to link its services and support the growth of data centers, as well as the digital economy. Additionally, the Company has established connections between domestic data centers and regional and national data center hubs, which has further increased the utilization of the Company's network.

In terms of underwater cable services, the Company provides services at an underwater cable station in Satun province. This year, the Company plans to extend its services to areas where it has purchased land, including Trang, Hat Yai, and Songkhla provinces. The Company has already established a network connection from Satun to Bangkok and has recognized revenue from customers. Additionally, towards the end of last year and continuing into the first quarter of the current year, the Company completed the construction of a network connection from the underwater cable station to the primary network point of presence (POP) in Hat Yai, with revenue already recognized. This location will serve as a strategic network connection point, playing a crucial role in Thailand's connectivity infrastructure.

Furthermore, the Company also has a network infrastructure on major transportation systems, including railways nationwide and expressways. Recently, the Company has collaborated with International Gateway Co., Ltd., a subsidiary, and Smart Infranet Co., Ltd. This year, the Company plans to restructure in order to share resources more effectively across various domains, including assets, Exponential Moving Average (EMA), and

operational teams, such as engineers on-site and planning teams. This restructuring aims to enhance operational efficiency and support incoming customers, especially as there have been numerous reports about data centers entering Thailand in the past year. As a result, this will increase the utilization of the Company's existing network infrastructure.

In response to the growth trend of data centers in Thailand, particularly in the Eastern Economic Corridor (EEC), the Company has developed a network from Bangkok to the EEC and began offering services since last year. This has resulted in the Company acquiring both existing and new customers.

Additionally, in the Smart Grid segment, although interest rates were high in the past year, the Company focused on maintaining profitability. As a result, it prioritized projects under the Private Power Purchase Agreement (Private PPA), targeting an Internal Rate of Return (IRR) of no less than 9% with a payback period of approximately 8 years. These criteria were used to ensure the Company's profitability. Due to the intense competition in the Private PPA market, coupled with high interest rates, the Company adhered to these criteria when accepting projects. At the same time, the Company has developed a platform for monitoring electricity usage, forecasting, and calculating carbon footprints. This platform will initially be used for the Company's internal operations, and in the future, it will be made available to other clients, generating continuous revenue for the Company.

As a result of the completion of network construction in the previous year, the Company has been able to increase the utilization of its networks and assets, thereby generating more revenue from them. Additionally, the Company has promoted the use of digital tools and various applications to enhance its operational models. For example, the installation of fiber networks connected to neighboring country borders supports the monitoring and tracking of vehicles and asset usage. This has led to the Company securing a more stable and recurring revenue stream in the future.

In terms of sustainability operations, the group of companies drives its business with a focus on sustainability by generating good returns while maintaining a balance of integrity, transparency, and fairness, considering the environmental impact, and respecting human rights. Regarding policies in 2024, the Company has paid attention to sustainable management practices by compiling and reviewing all Company regulations and policies to guide operations toward sustainability. This includes policies such as the sustainability policy, business ethics code, supplier code of conduct, human rights policy, employee compensation and benefits policy, and environmental policy, among others. The Company has also implemented good corporate governance policies, approval authority policies, anti-corruption policies, and succession planning policies to align with the Company's strategies.

Mrs. Preeyaporn Tangpaosak explained to the meeting about the goals and strategies for sustainability, which are divided into two phases as follows:

Phase 1: Securing Stability (Implemented from 2023 to 2024) This phase focuses on establishing income stability, emphasizing the creation of consistent revenue streams to ensure steady income. For example, revenue from telecommunications businesses, such as leasing towers or networks, as well as income from the clean energy sector.

Phase 2: Sustainable Growth (Starting in 2025 and beyond) sustainable growth (starting from 2025 onwards) is divided into five parts, including:

1) The Company aims to become a low-carbon organization, focusing on reducing greenhouse gas emissions by 20% by 2035 and achieving Net Zero by 2040.

2) Promote activities that help reduce greenhouse gas emissions, such as implementing work-from-home (WFH) days every Tuesday and Thursday, and conducting online meetings (E-Meeting) for monthly and weekly meetings with large participation.

3) Promote the use of renewable clean energy, such as installing Solar Rooftops in the Company's parking lot and utilizing the Solar Rooftop to power the headquarters building. This helps reduce electricity consumption. Additionally, the Company has a project to invest in Solar Rooftop Private PPAs.

4) Promote the shared use of resources.

5) Develop digital innovations to improve the quality of life and safety for the public, by supporting the use of digital technology to add value to the community economy system.

In terms of progress in managing greenhouse gas emissions in 2024, the Company has joined as one of the 20 listed companies participating in the SET CARBON project of the Stock Exchange of Thailand. As part of this initiative, the Company is required to prepare a report on greenhouse gas emissions and removals for 2024, covering two key scopes: Scope 1, which involves emissions from the Company's operations or employees, and Scope 2, which relates to the electricity consumption of the Company. The Company has implemented various measures to control and reduce greenhouse gas emissions as targeted.

The operations related to anti-corruption.

The Company has expressed its commitment to participate in the Thai Private Sector Collective Action Coalition Against Corruption (CAC) and is currently undergoing evaluation based on a 71-question assessment for certification. In the meantime, the Company has been implementing measures to promote and support good corporate governance, business ethics, and anti-corruption practices as follows:

1) The Company has communicated its anti-corruption policy to all levels of directors, executives, and employees, emphasizing that all processes must strictly adhere to legal boundaries.

2) Training on corporate governance and anti-corruption was organized for new employees, accompanied by an employee manual for every new hire to study and sign, ensuring they understand and apply these guidelines in their future work.

- 3) The Company conducted an "Ethics e-Testing" to assess employees' understanding of the Company's code of ethics and anti-corruption policies. The test content is designed to ensure that employees comprehend and follow the policies, with all employees required to achieve a passing score of 100%.
- 4) The Company utilizes a Compliance Management System to collect relevant laws pertaining to the Company's operations, assess risks, and define roles and responsibilities for departments involved in monitoring, auditing, and reporting. This system helps mitigate the risks of corruption and fraud.
- 5) The Company has established channels for reporting any violations of policies or observations of corrupt activities, along with protective measures for whistleblowers.

The Chairman informed the meeting that since Agenda 2 is for informational purposes, there is no need for a vote by shareholders. Any questions related to this agenda can be asked after the presentation of Agenda 3.

Agenda 3 To consider and approve the Financial statements, which consisting of the Statement of Financial Position, the Statement of Comprehensive Income, the Statement of Changes in Shareholders' Equity and the Cash Flow Statement for the year ended December 31, 2024, altogether with the auditor's report.

The Chairman assigned the meeting facilitator to provide details to the meeting regarding the financial statements, which include the statement of financial position, comprehensive income statement, statement of changes in shareholders' equity for the fiscal year ending on December 31, 2024, and the auditor's report. The facilitator explained that the financial statements had been reviewed by the Audit Committee and the Company's auditor. The details are available in the meeting documents, which were also summarized as reported by the Managing Director in Agenda Item 2, and had been sent to shareholders along with the meeting invitation letter.

The facilitator opened the floor for shareholders to ask questions and provide comments. Shareholders raised questions, and the Company responded as follows:

- Mr. Pravith Chiewkok, the proxy holder for Mr. Thaveechat Chulangkorn, a shareholder, raised the following questions:
 - inquired about the Company's operational plans and financial goals for the year 2025.

Mrs. Preeyaporn Tangpaosak clarified that, regarding the operational plan for 2025, after several years of significant investment, such as in network construction, which has now been completed, 2025 will be a year of reaping the rewards. According to the Company's policy, the focus will be on utilizing the assets already owned by the Company and generating financial returns. Over the past two years, the Company has reached the break-even point in terms of network utilization. The primary target customers for increasing asset utilization are telecommunication operators both domestically and internationally, as well as data centers. For this year, the

Company has set a revenue target that is 20% higher than the previous year and expects a profit margin of between 15-20%.

- At present, regarding the pipeline projects, there are projects planned for execution in the coming years. These include timelines for each project to begin Commercial On Delivery (COD).

Mrs. Preeyaporn Tangpaosak explained that in the past year, the Company had a backlog of approximately 4.1 billion baht at the end of the year. Revenue from this backlog will be recognized at 300 million baht per quarter. For new construction or investment projects, the Company will evaluate each project's operations based on customer demand.

Mr. Somboon Setsuntipong further explained that for the operation of each project, it is essential to negotiate with clients for payments and establish long-term contracts, which will help generate advance revenue for the Company.

Mr. Pichit Satapattayanont added that most of the revenue will be recognized in advance from clients who sign long-term contracts lasting 15 to 25 years. Therefore, revenue recognition has already begun, both from the underwater cable stations and the network connecting Satun to Hat Yai and Bangkok. Moving forward, if the network is expanded, it will follow the process outlined by Ms. Preeyaporn Tangpaosak, meaning that when new customers are added, the Company will expand the network and immediately recognize the corresponding revenue.

In 2025, what is the value of the projects that the Company plans to participate in bidding for, and how much does the Company aim to increase its backlog?

Mrs. Preeyaporn Tangpaosak explained that the Company cannot disclose all the projects it will participate in bidding for, as they are confidential. However, the Company has plans to bid on a significant number of projects.

Mr. Pichit Satapattayanont further explained that some government projects are ones the Company is bidding on, and some have already been contracted. Additionally, there are international network service projects that the Company is currently working on. If there is news about bidding related to international groups planning to invest in Data Center construction in Thailand, the Company's group is involved in bidding to provide network services for those projects.

- How will the increase in Data Centers over the next 1-3 years benefit the Company, if at all?

Mrs. Preeyaporn Tangpaosak explained that this is part of the Company's Road Map. Over the past several years, the Company has developed its submarine cable station, and a Submarine Cable LAN will be brought into Thailand at the Company's station, which will generate revenue for the Company. Subsequently, the Company will connect fiber to Data Centers, with at least 15 Data Centers already connected. If more Data Centers

are established, they will help increase the Company's revenue and profit, as the Company has already reached its break-even point with fixed costs. Therefore, the addition of more customers will lead to growth in the Company's profit.

- Ms. Laksana Chooklom, a shareholder attending the meeting in person, asked the following questions:

- Will the Company make additional investments, given that the debt-to-equity ratio (DE Ratio) has increased compared to 2023?

Mr. Somboon Setsuntipong clarified that although the Company's debt-to-equity ratio (DE Ratio) has increased, when considering only interest-bearing liabilities, which means netting cash and deposits used as collateral against the loan debt, the ratio has decreased from 0.22 to 0.07. This is because the DE Ratio includes other liabilities, such as those arising from lease agreements, which are recognized for accounting purposes. However, in reality, the Company's liabilities have decreased.

- The backlog of 4,114.85 million baht is expected to generate revenue of how much in 2025?

Mr. Somboon Setsuntipong clarified that the revenue expected to be recognized is no less than 1,000 million baht.

- Who are the customers using the submarine cable station, and is the lease term on a yearly basis or for several years?

Mr. Pichit Satapattayanont clarified that the users of the submarine cable service are mostly well-known entities from the Western side, with another group currently in negotiation. The service agreements are long-term, with customers making advance payments and requesting services for periods ranging from 15 to 25 years.

- The Company has made continuous investments and started seeing positive performance two years ago, achieving profitability and sustaining it to the present. Can the growth from network services continue to expand? And what is the expected growth for this year?

Mrs. Preeyaporn Tangpaosak explained that the Company expects a revenue and profit growth rate of 20% this year from its network services.

- Mr. Thada Sukkho, a shareholder attending the meeting in person, asked the following question:

- What is the current utilization rate of the network, and what is the proportion of domestic versus international customers?

Mr. Pichit Satapattayanont clarified that the Company's assets are divided into two main parts: the first part is the cable, which consists of Fiber Optic, with a utilization rate of 85% as of the end of last year. The second part is the supporting equipment, which has a utilization rate of 40%, amounting to 700-800 million Baht of total assets. Currently, the utilization of Fiber Optic is not very high, presenting a good opportunity for the group to

utilize the remaining capacity to provide services to Data Centers, as the Company already has the necessary assets available for service.

- What is the current competitive situation in network leasing, both domestically and internationally?

Mr. Pichit Satapattayanont explained that there is high competition, but the Company has managed to bundle services together. The Company has a Fiber Optic network covering both railway and roadways, along with strategic partnerships. Moreover, the Company is expected to maintain a positive net profit with a two-digit growth rate.

- Could you provide some brief information regarding the good news that was mentioned to be announced at the upcoming Annual General Meeting?

Mrs. Preeyaporn Tangpaosak explained that this matter will be addressed at a later opportunity.

- Ms. Laksana Chooklom, a shareholder attending the meeting in person, asked the following additional questions:

- How much impact does the trade war and the policies of Donald John Trump have on the Company?

Mr. Pichit Satapattayanont It was explained that the mentioned policy would impact businesses related to exports. However, the Company does not engage in export business, so there is no direct effect on the Company. In terms of the Company's portfolio, part of the income comes from service-related expenses, while another part comes from clients in trade war-affected sectors of the United States. The Company has managed its target distribution effectively. However, this policy may have a long-term impact, and the Company is currently assessing the potential effects. In the event of a serious trade war, the impact of exchange rates on the Company is also being evaluated.

Mrs. Preeyaporn Tangpaosak further explained that in the past, the Company signed contracts with clients using Thai Baht, which allows the Company to mitigate risks when the US Dollar weakens.

Since some of the questions raised were related to other agenda items, the Chairman requested to answer the questions under the relevant agenda. Therefore, after shareholders have finished asking their questions, the Chairman asked the meeting to consider approving the financial statements, which include the statement of financial position, the statement of comprehensive income, the statement of changes in shareholders' equity, and the statement of cash flows for the year ended December 31, 2024, along with the auditor's report. This agenda item must be approved by a majority vote of the shareholders present and voting. Therefore, shareholders who abstain from voting and invalid ballots will not be counted in the vote tally.

Meeting resolution: The meeting, after consideration, resolved by a majority vote to approve the financial statements for the year 2024, ending on December 31, 2024, which include the statement of financial position, the statement

of comprehensive income, the statement of changes in shareholders' equity, the statement of cash flows, and the auditor's report, as proposed. The voting results are as follows:

Approved	793,749,000	Votes	As a percentage	99.99999
Disapproved	100	Votes	As a percentage	0.00001
Total Votes	793,749,100	Votes	As a percentage	100.0000
Abstained	0	Votes	As a percentage	-
Voided ballot	0	Ticket	Number	- Votes

In this agenda, one additional shareholder attended the meeting, bringing the total to 120,000 shares. Therefore, the total number of shareholders attending this agenda was 32, with a total of 793,749,100 shares.

Agenda 4 To consider and approved the omission of dividend payments of the operating results of the year 2024.

The Chairman assigned the meeting facilitator to explain the details regarding the allocation of profits and dividend distribution for the financial performance of the year 2024. The Company has a policy to pay dividends at a rate of no less than 40% of net profit from the individual financial statements, after deducting all necessary reserves. However, due to the accumulated loss of 287.57 million baht as per the individual financial statements for the year 2024, the Company is unable to pay dividends. According to Section 115 of the Public Limited Companies Act and Clause 34 of the Company's regulations, the Company is prohibited from paying dividends while there is an accumulated loss. Therefore, the Board of Directors proposes to withhold dividend payments for the financial results of 2024.

Regarding the legal reserve, the Company has already allocated net profit to the legal reserve in accordance with the legal requirement, which is no less than 10% of the registered capital. Therefore, there is no need to allocate additional net profit to the legal reserve.

The Company therefore proposes to the shareholders' meeting to consider and approve the decision to suspend dividend payments for the financial results of the year 2024.

The Chairman provided an opportunity for shareholders to ask questions or express their opinions. However, no shareholders raised any questions or comments. Therefore, the Chairman requests the meeting to consider and vote on the approval to suspend dividend payments for the financial results of the year 2024, which must be approved by the majority vote of the shareholders present at the meeting and casting their votes.

Meeting resolution: The meeting considered and unanimously approved the suspension of dividend payments for the financial results of the year 2024, with the following vote results:

Approved	793,749,100	Votes	As a percentage	100.00000
Disapproved	0	Votes	As a percentage	0.00000
Total Votes	793,749,100	Votes	As a percentage	100.00000
Abstained	0	Votes	As a percentage	-
Voided ballot	0	Ticket	Number	- Votes

In this agenda, a total of 32 shareholders attended the meeting, holding a total of 793,749,100 shares.

Agenda 5 To consider and approve the transfer of reserves to compensate the retained deficits of the Company.

The Chairman has assigned the meeting facilitator to explain the details regarding the allocation of profits and the payment of dividends for the financial performance of the year 2024. According to Section 119 of the Public Limited Companies Act, B.E. 2535 (including amendments), once approved by the shareholders' meeting, the Company may transfer reserves under Section 51, reserves under Section 116, or other reserves to offset the Company's accumulated losses. The offset of accumulated losses should first be deducted from other reserves, followed by the reserves under Section 116, and then the reserves under Section 51, in that order.

As per the Company's financial statement, the accumulated losses amount to 287,574,762 Baht. To ensure the Company can be ready to pay dividends from the profits of 2025 and future years, should liquidity permit, without being hindered or reduced by the aforementioned accumulated losses, the board of directors proposes to the shareholders' meeting for approval to transfer the reserves under Section 116 (legal reserves) and reserves under Section 51 (additional paid-in capital) to offset the accumulated losses, in the amounts of 62,500,000 Baht and 225,000,000 Baht, respectively. Currently, the Company has no other reserves.

After the transfer of reserves to offset the accumulated losses, the accumulated losses in the Company's financial statement will reduce to only 74,762 Baht. This action will not affect the total shareholders' equity in any way.

The Company hereby proposes that the shareholders' meeting consider and approve the transfer of reserves to offset the accumulated losses.

The Chairman has opened the floor for shareholders to ask questions or provide comments. Shareholders have raised questions, and the Company has responded as follows:

- Ms. Laksana Chooklom, a shareholder attending the meeting in person, asked the following question:
 - Once the reserves are transferred to offset the accumulated losses, will the Company be able to pay dividends thereafter?

Mr. Somboon Setsuntipong clarified that the Company will be able to pay dividends if it generates profit and has sufficient liquidity. The reason for transferring the reserves is because the Company still has

accumulated losses. If no action is taken, the Company would only be able to pay dividends once it has earned more than 287 million baht in profit. Therefore, the Company sought a method to eliminate the existing accumulated losses by offsetting them with reserves. After the transfer of reserves, the remaining accumulated loss will be 74,762 baht. Thus, if the Company earns a profit exceeding 74,762 baht this year, it will be able to pay dividends. However, the decision must also consider the Company's liquidity, such as whether there will be any additional investment-related expenses.

As no shareholders raised further questions or expressed additional comments, the Chairman requested the meeting to consider and resolve to approve the transfer of reserves to offset the accumulated losses. This agenda item must be approved by a majority vote of the shareholders present at the meeting and entitled to vote. Therefore, shareholders who abstain from voting or submit invalid ballots will not be counted in the voting base.

Meeting resolution: The meeting considered and unanimously resolved to approve the transfer of reserves to offset the accumulated losses, with the votes cast as follows:

Approved	793,749,100	Votes	As a percentage	100.00000
Disapproved	0	Votes	As a percentage	0.00000
Total Votes	793,749,100	Votes	As a percentage	100.00000
Abstained	0	Votes	As a percentage	-
Voided ballot	0	Ticket	Number	- Votes

In this agenda, a total of 32 shareholders attended the meeting, holding a total of 793,749,100 shares.

Agenda 6 To consider and approve the appointment of auditor and the auditor's remuneration for the Year 2025.

The Chairman assigned the meeting facilitator to explain the details regarding the appointment of the auditor and the determination of the audit fees. It was proposed that the auditor from PricewaterhouseCoopers ABAS Ltd. be appointed as the Company's auditor for the fiscal year 2025, as follows:

1. Ms. Nuntika Limviriyalers CPA No. 7358 and/or
2. Mr. Paiboon Tunkoon CPA No. 4298 and/or
3. Ms. Tithinun Vankeo CPA No. 9432

The proposed auditors have no relationship or conflict of interest with the Company, its subsidiaries, management, major shareholders, or any related persons. Therefore, it is proposed that the Annual General Meeting of Shareholders consider and approve the determination of the audit fees, whereby any one of the proposed auditors shall be authorized to audit and express an opinion on the Company's separate and consolidated financial

statements. The proposed audit fee for the fiscal year 2025, ending December 31, 2025, is THB 1,930,000, representing a decrease of THB 4,625 or approximately 0.24% from the audit fee for the year 2024.

Regarding other services during the past fiscal year, the Company did not receive any non-audit services from the audit firm to which the auditors belong, nor from any individuals or entities related to the auditors or the audit firm.

The audit fee for the entire group, including subsidiaries, for the fiscal year 2025 amounts to 4,650,000 Baht, representing a decrease of 27,425 Baht or approximately 0.59% from the previous year.

Furthermore, PricewaterhouseCoopers ABAS Ltd. has served as the Company's auditor from 2014 to 2024, and therefore possesses a strong understanding of the Company's business, which contributes to efficient and effective audits. Furthermore, the proposed auditors have no relationship or conflict of interest with the Company, its subsidiaries, management, major shareholders, or any persons related to such individuals. Details regarding the auditors and the audit fees are provided in the Notice of the Shareholders' Meeting.

The Chairman then provided shareholders with an opportunity to raise questions or express opinions. However, as no questions or comments were raised, the Chairman proposed that the meeting consider and approve the appointment of the auditors and the determination of the audit fees for the fiscal year ending December 31, 2025. This agenda item requires approval by a majority vote of the shareholders present and eligible to vote. Abstentions and invalid ballots will not be counted as part of the voting base.

Meeting resolution: The Meeting considered and unanimously resolved to approve the appointment of the auditors and the determination of the audit fees for the fiscal year 2025 as proposed, with the following votes:

Approved	793,749,100	Votes	As a percentage	100.00000
Disapproved	0	Votes	As a percentage	0.00000
Total Votes	793,749,100	Votes	As a percentage	100.00000
Abstained	0	Votes	As a percentage	-
Voided ballot	0	Ticket	Number	- Votes

In this agenda, a total of 32 shareholders attended the meeting, holding a total of 793,749,100 shares.

Agenda 7 To consider and approve the appointment of directors to replace the directors who retired by rotation.

The Chairman assigned the meeting facilitator to inform the shareholders regarding the appointment of directors to replace those retiring by rotation. According to the Company's Articles of Association, Clause 13 stipulates that: "At every Annual General Meeting of Shareholders, one-third (1/3) of the directors shall retire from office. If the number of directors is not divisible by three, then the number nearest to one-third shall retire. In the first

and second years following the registration of the Company, the directors to retire shall be determined by drawing lots. In subsequent years, the directors who have held office the longest shall retire. Retiring directors may be re-elected.”

Currently, the Company has a total of 8 directors. Therefore, 3 directors who have held office the longest are required to retire by rotation, namely:

1. Mr. Nirun Wongchanglor Independent Director and Chairman of the Risk Management Committee
2. Ms. Preeyapun Bhuwakul Director, Executive Director, Risk Management Committee, Nomination, Remuneration, and Corporate Governance Committee and Vice President of Marketing and Corporate Administration
3. Mr. Pichit Satapattayanont Director, Risk Management Committee and Executive Director

The Company provided shareholders with the opportunity to propose qualified individuals for consideration by the Nomination, Remuneration, and Corporate Governance Committee to be elected as directors, as well as to propose agenda items. This announcement was made on the Company's website and via the electronic system of the Stock Exchange of Thailand from August 9, 2024, to November 30, 2024. However, no shareholders proposed any candidates for director election, nor were any agenda items submitted to the Company.

Mr. Nirun Wongchanglor, Independent Director and Chairman of the Risk Management Committee, whose term has ended, has expressed his intention not to renew his term due to health issues. The Board of Directors, after considering the recommendation of the Nomination, Remuneration, and Corporate Governance Committee, deems it appropriate to propose to the shareholders' meeting the reappointment of two retiring directors, Ms. Preeyapun Bhuwakul and Mr. Phichit Satapattayanont, for another term. Additionally, the reappointed directors are to return to their respective sub-committee positions as before. Both directors are considered qualified and possess knowledge, skills, and experience that are beneficial to the Company's operations.

The Company has not appointed a new director to replace Mr. Nirun Wongchanglor, who has retired from his position. Therefore, the number of directors of the Company will be reduced to 7, from the original 8.

As this agenda concerns the retirement of directors upon the completion of their term and the proposal for their reappointment, the chairman requests that the directors whose terms have ended temporarily leave the meeting for this agenda.

The chairman asked the meeting to consider the brief biographies of the directors proposed for reappointment, as detailed in the accompanying documents, which were sent to shareholders along with the invitation to the meeting.

The chairman opened the floor for shareholders to ask questions or offer comments; however, no shareholder raised any inquiries or comments. The chairman then requested that shareholders vote on the individual appointments of the directors. For this agenda, the approval must be obtained by a majority vote of the shareholders present and voting. Therefore, shareholders who abstain from voting or submit invalid ballots will not be counted in the vote tally.

Meeting resolution: The meeting acknowledged that Mr. Nirun Wongchaglor, Independent Director and Chairman of the Risk Management Committee, has informed the Company of his decision not to renew his term due to health reasons. The Company has not appointed a new director to replace him. Therefore, the number of directors in the Company will be reduced to 7 from the original 8.

The meeting then resolved, by a majority vote, to approve the reappointment of Ms. Preeyapun Bhuwakul and Mr. Pichit Satapattayanont to serve another term as directors, as proposed. The votes were cast individually, with the results as follows.

Agenda 7.1 Ms. Preeyapun Bhuwakul

Approved	793,749,000	Votes	As a percentage	99.99999
Disapproved	100	Votes	As a percentage	0.00001
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Total Votes	793,749,100	Votes	As a percentage	100.00000
<hr/>				
Abstained	0	Votes	As a percentage	-
Voided ballot	0	Ticket	Number	- Votes

In this agenda, a total of 32 shareholders attended the meeting, holding a total of 793,749,100 shares.

Agenda 7.2 Mr. Pichit Satapattayanont

Approved	793,749,000	Votes	As a percentage	99.99999
Disapproved	100	Votes	As a percentage	0.00001
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Total Votes	793,749,100	Votes	As a percentage	100.00000
<hr/>				
Abstained	0	Votes	As a percentage	-
Voided ballot	0	Ticket	Number	- Votes

In this agenda, a total of 32 shareholders attended the meeting, holding a total of 793,749,100 shares.

Agenda 8 To consider and approve the directors' remuneration for the Year 2025.

The Chairman assigned the meeting facilitator to explain the details regarding the determination of director remuneration for the year 2025, in accordance with the Company's regulations, Article 14, which stipulates that directors are entitled to receive compensation in the form of bonuses, meeting allowances, pensions, bonuses, or other benefits as provided in the regulations or as approved by the shareholders' meeting.

The Nomination, Remuneration, and Corporate Governance Committee of the Company has reviewed the director and subcommittee members' compensation, aligning it with the Company's performance, the directors' duties and responsibilities, and their individual performance. The committee also compared the compensation against similar industries.

The committee recommends that the shareholders' meeting consider and approve the allocation of director remuneration for the year 2025, maintaining the same rate as in 2024. The details are provided in the invitation letter which has been sent to the shareholders.

The director remuneration for the year 2025 will remain at the same rate as in 2024, as follows:

Directors' Remuneration	Year 2025 (Proposed Rate) (Baht)	Year 2024 (Original Rate) (Baht)
Remuneration for the Meeting of the Board - Chairman (per meeting) - Director (per meeting)	40,000 30,000	40,000 30,000
Remuneration for the Meeting of the Audit Committee - Chairman (per meeting) - Director (per meeting)	30,000 25,000	30,000 25,000
Remuneration for the Meeting of the Nomination, Compensation and Corporate Governance Committee - Chairman (per meeting) - Director (per meeting)	20,000 15,000	20,000 15,000
Remuneration for the Meeting of the Risk Management Committee - Chairman (per meeting) - Director (per meeting)	20,000 15,000	20,000 15,000
Other benefits	-	-

Directors who also serve as executive directors, management, or employees of the Company shall not receive director remuneration. Additionally, in cases where a director attends meetings of both the Board of Directors and sub-committees on the same day, they shall receive only the highest applicable meeting allowance for that day.

For the year 2025, the Company will not pay any remuneration or other benefits to directors beyond what is specified above, in line with the practice in 2024.

The Chairman provided shareholders with the opportunity to ask questions and express their opinions. However, no shareholders raised any questions or comments. Therefore, the Chairman requested the meeting to consider and approve the proposed remuneration for directors for the year 2025. This agenda item requires approval by no less than two-thirds of the total votes of shareholders attending the meeting. Accordingly, abstentions will be counted as part of the voting base.

Meeting resolution: The meeting considered and resolved, with a vote of no less than two-thirds of the total votes of the shareholders present at the meeting, to approve the proposed remuneration for the directors for the year 2025. The voting results were as follows:

Approved	793,749,100	Votes	As a percentage	100.00000
Disapproved	0	Votes	As a percentage	0.00000
Abstained	0	Votes	As a percentage	-
Voided ballot	0	Ticket	Number	-
Total Votes	793,749,100	Votes	As a percentage	100.00000

In this agenda, a total of 32 shareholders attended the meeting, holding a total of 793,749,100 shares.

Agenda 9 To consider and approve the prescription of prohibited acts having nature of foreign dominance B.E.2012 (2555) and as amended for the year 2025.

The Chairman assigned the meeting facilitator to provide details regarding the matter, with reference to the Notification of the National Broadcasting and Telecommunications Commission (NBTC) on the Specification of Prohibited Acts Constituting Foreign Dominance B.E. 2555 (2012) (the “NBTC Notification”) and its amendments. The Notification requires licensees operating telecommunications businesses with their own network under Type II and Type III licenses to proceed as follows:

Clause 1: Define or review the prohibited acts in accordance with the guidelines specified in the annex of the NBTC Notification, as detailed in Attachment 7.

Clause 2: The prohibited acts under Clause 1 must be approved by the General Meeting of Shareholders of the Company, which holds a Type III telecommunications business license. The NBTC has provided a template for the specification of prohibited acts to ensure compliance with the Notification. Accordingly, the proposed prohibited acts template, as detailed in Attachment 8, is submitted for the shareholders' meeting to consider and approve. The Company must then submit the approved version to the NBTC Office within 30 days from the date of the Annual General Meeting of Shareholders.

Clause 3: In accordance with Clause 7, Paragraph 4 of the NBTC Notification, the Company is required to submit an annual report on conduct and the status of foreign dominance. Details are provided in Attachment 9. This aims to comply with the NBTC Notification by identifying any high-risk conduct potentially in violation of the prohibition, for which the shareholders' meeting is requested to acknowledge and approve accordingly.

To comply with the aforementioned legal requirements, the Board of Directors, at its Meeting No. 2/2025 held on 25 February 2025, resolved to propose to the Shareholders' Meeting the approval of the specification of prohibited acts constituting foreign dominance, in accordance with the NBTC Notification and its amendments for the year 2025.

The Chairman provided an opportunity for shareholders to ask questions or express opinions; however, no shareholders made any inquiries or comments. The Chairperson therefore requested the meeting to consider and approve the specification of prohibited acts constituting foreign dominance under the NBTC Notification and its amendments for 2025. Approval of this agenda item requires a majority vote of the shareholders present and casting votes. Abstentions and invalid ballots shall not be counted in the vote base.

Meeting resolution: the meeting considered and resolved, with unanimous votes, to approve the specification of prohibited acts constituting foreign dominance under the NBTC Notification B.E. 2555 (2012) and its amendments for the year 2025 as proposed, with the votes cast as follows:

Approved	793,749,100	Votes	As a percentage	100.00000
Disapproved	0	Votes	As a percentage	0.00000
Total Votes	793,749,100	Votes	As a percentage	100.00000
Abstained	0	Votes	As a percentage	-
Voided ballot	0	Ticket	Number	- Votes

In this agenda, a total of 32 shareholders attended the meeting, holding a total of 793,749,100 shares.

Agenda 10 To consider and approve the amendment of the Company's Objectives

The Chairman assigned the meeting facilitator to explain the details of this agenda item. In order to align with the Company's current business operations and to accommodate potential future business expansion, the Board of Directors, at its Meeting No. 2/2025 held on 25 February 2025, resolved to approve the addition of 11 new objectives to the Company's existing 85 objectives, increasing the total to 96. The details of the newly proposed objectives are provided in Attachment 10, which was distributed to shareholders along with the notice of the meeting.

It was further proposed that the authority be granted to the Company's authorized directors and/or any persons designated by the Company's authorized directors to register the amendment to the Company's objectives with the Department of Business Development, Ministry of Commerce, and to amend wording or take any actions as may be required by the registrar.

The Chairman invited shareholders to ask questions or express opinions. However, no shareholders raised any questions or comments. The Chairperson then proposed that the meeting approve the amendment to the Company's objectives. Approval of this agenda item requires not less than three-fourths of the total votes of shareholders present at the meeting and entitled to vote. Abstentions are included in the total vote base for the purpose of vote counting.

Meeting resolution: the meeting considered and resolved, with not less than three-fourths of the total votes of shareholders present and entitled to vote, to approve the amendment to the Company's objectives as proposed, with the votes cast as follows:

Approved	793,749,000	Votes	As a percentage	99.99999
Disapproved	100	Votes	As a percentage	0.00001
Abstained	0	Votes	As a percentage	-
Voided ballot	0	Ticket	Number	-
Total Votes	793,749,100	Votes	As a percentage	100.00000

In this agenda, a total of 32 shareholders attended the meeting, holding a total of 793,749,100 shares.

Agenda 11 To consider and approve the amendment of the Memorandum of Association, Clause 3 (Objectives).

The Chairman assigned the meeting facilitator to explain the details of this agenda item. To align with the previous amendment to the Company's objectives, the Board of Directors, at its Meeting No. 2/2025 held on 25 February 2025, resolved to approve the amendment to Clause 3 (Objectives) of the Memorandum of Association, to reflect the addition of 11 new objectives as discussed. The revised text will read as follows:

"Clause 3. The Company's objectives total 96, as detailed in Form BorMor 002 attached."

Furthermore, the authority is delegated to the Company's authorized directors and/or any persons designated by the Company's authorized directors to register the amendment to the Memorandum of Association with the Department of Business Development, Ministry of Commerce, and to amend wording or take any actions required by the registrar.

The Chairman invited shareholders to ask questions or express opinions. However, no shareholders raised any questions or comments. The Chairperson then proposed that the meeting approve the amendment to Clause 3 (Objectives) of the Memorandum of Association. Approval of this agenda item requires not less than three-fourths of the total votes of shareholders present at the meeting and entitled to vote. Abstentions are included in the total vote base for the purpose of vote counting.

Meeting resolution: the meeting considered and resolved, with not less than three-fourths of the total votes of shareholders present and entitled to vote, to approve the amendment to Clause 3 (Objectives) of the Memorandum of Association as proposed, with the votes cast as follows:

Approved	793,749,000	Votes	As a percentage	99.99999
Disapproved	100	Votes	As a percentage	0.00001
Abstained	0	Votes	As a percentage	-
Voided ballot	0	Ticket	Number	-
Total Votes	793,749,100	Votes	As a percentage	100.00000

In this agenda, a total of 32 shareholders attended the meeting, holding a total of 793,749,100 shares.

Agenda 12 Other matters (if any).

The Chairman informed the shareholders that, according to Section 105, paragraph 2 of the Public Limited Companies Act B.E. 2535 (1992) (as amended in B.E. 2544), shareholders holding no less than one-third of the total number of shares issued have the right to request the meeting to consider matters other than those specified in the notice of the meeting. Therefore, it is deemed appropriate to include this agenda item to provide an opportunity for shareholders who wish to propose additional matters for consideration, beyond those set by the Company's Board of Directors in this meeting.

The Chairman opened the floor for shareholders to propose other matters for consideration. However, no shareholders expressed any desire to propose additional matters. The Chairperson then proceeded to answer questions raised by the shareholders as follows:

- Ms. Laksana Chooklom, a shareholder attending the meeting in person, inquired as follows:
 - Do Low Earth Orbit (LEO) satellites have a positive or negative impact on the Company?

The Chairman assigned Mr. Chirasil Chayawan to respond to the shareholder's inquiry. Mr. Chirasil Chayawan explained that Low Earth Orbit (LEO) satellites have both positive and negative impacts, but overall, the benefits outweigh the drawbacks. LEO may be a competitor in certain areas because it has the advantage of being a wireless system. Therefore, in some regions, Fiber, which is the Company's core business, may not be accessible, giving LEO an edge. However, in terms of communication systems, LEO cannot be online 100% of the time, so LEO still depends on Fiber. In business terms, LEO is more of a complementary technology rather than a direct competitor, as both technologies support each other in terms of reaching remote areas. It must be acknowledged that Fiber still offers faster speeds than LEO at present, even though LEO is improving in terms of speed. Therefore, the primary network will still be Fiber, with LEO playing a supplementary role overall.

- Mr. Parawit Chiewkok, the proxy holder for Mr. Thaveechat Chulangkul, a shareholder, inquired as follows:

- Given the current situation where financial institutions are quite stringent with lending, what is the Company's strategy for managing liquidity, and what are the Company's plans for managing liquidity in case of an emergency?

Mr. Somboon Setsuntipong explained that the process must begin with negotiations with clients. If possible, it is best to negotiate for advance payments from clients, as this would be highly beneficial. However, if this is not possible, the Company must be prepared and make careful investment decisions, especially in projects that require financing. The Company must ensure that banks approve the loans before proceeding.

Mrs. Preeyaporn Tangpaosak added that for some projects, such as the Solar project, the Company typically takes a long time to disburse funds from banks. However, the Company has recently established a collaborative approach with regulatory agencies, financial institutions, and the Company's internal sales team to expedite the process. In the past, when the Company made investments in projects and completed the COD (Commercial On Delivery), it would consult with the bank concurrently. However, the disbursement of funds requires approval from authorities as well. Therefore, during the client evaluation process, the Company works with the bank to assess the financial stability and credit status of each client, ensuring that funds can be disbursed on time and minimizing the risk of delayed payments.

Furthermore, the Company places emphasis on managing its cash flow efficiently. If there is an excess of cash at any given time, the Company will repay the bank. The Company has never issued bonds and primarily relies on credit lines from financial institutions, with several banks supporting the Company. Each bank has its own strengths and specializations, enabling the Company to manage its finances in a stable and continuous manner. As a result, the Company continues to have funds available for future projects.

- Have any customers who have leased Solar Cells shut down their factories?

Ms. Preeyapun Bhuwakul explained that when the Company considers investing in a Private PPA project, the first priority is to carefully assess the financial stability of the customer by reviewing their financial statements and business performance. Based on previous evaluations, no customers have closed their factories, and they have continued to make payments to the Company.

Mrs. Preeyaporn Tangpaosak further explained that out of the total 37 customers, only 1-2 customers have slowed down their production. However, in terms of the commercial model, if a customer uses fewer units of electricity than agreed upon in the contract (for example, if the contract specifies a 15-year term with a required usage of 100 units, but the customer uses only 90 units), the Company will extend the contract for the remaining 10 units to ensure that the Company receives the full payment as originally agreed. This approach allows the Company to effectively manage the risks associated with reduced production.

The meeting has now considered all matters in the agenda as presented in the invitation. If there are no shareholders whose votes meet the conditions mentioned above, wishing to propose any additional items for consideration, the Chairperson, at the appropriate time, thanked all shareholders for taking the time to attend the meeting and declared the Annual General Meeting for the year 2025 officially closed.

The meeting was adjourned at 3:28 PM

I certified that the Minutes of the meeting are accurate.

Signed ต้นนพพร มลิลา

(Ms. Tanyaporn Malila)

Company Secretary,

Minutes Taker

Signed อนันต์ วราทิติพงษ์

(Mr. Anant Voratitipong)

Chairman of the Meeting

Annex to the Minutes of the 2025 Annual General Meeting of Shareholders
ALT Telecom Public Company Limited
Summary of Additional Questions and Answers from Shareholders

1. Q: What are the benefits of ALT's upcoming data center?

A: It has a significantly positive impact, increasing utilization of the existing network infrastructure.

2. Q: How many competitors have fiber optic networks similar to ALT, and what are ALT's strengths compared to them?

A: There are no companies with a business model exactly like ALT. ALT's strengths lie in its neutrality, as it does not compete with its customers, including mobile operators, broadband providers, data centers, and other network operators. Additionally, ALT's network spans key economic routes such as railways, electric rail lines, expressways, highways, underground routes, and more.

3. Q: From management's perspective, what phase is the Company currently in? It's understood that previously the Company was in the investment phase and retained cash for such investments. Has the Company exited this phase, and how long until it enters the harvesting phase? When does management foresee paying dividends?

A: The Company is currently in the harvesting phase, reaping returns from prior investments.

4. Q: What is the planned capital expenditure (CapEx) for this year?

A: Approximately THB 100 million.

5. Q: When will the submarine cable station reach breakeven?

A: On average, between 6 to 8 years, depending on customer conditions.

6. Q: How is the rental fee for the submarine cable determined? Is it adjustable, given the long-term nature of the contract?

A: Rental pricing is based on construction cost structure, 25-year operational costs, financial factors, risk premiums, and profit margins.

7. Q: How does the pricing structure for fiber optic rentals differ from submarine cables? What are the revenue risks, such as the impact of long-term fixed contracts on cost fluctuations?

A: The pricing structures are similar. However, a key influencing factor is the utilization rate over time. In this business, long-term usage reduces costs as utilization increases.

8. Q: What is the likelihood of achieving consistent quarterly profits? Since the IPO, the Company has often reported losses. From a share price near THB 10, it has now fallen below THB 1, and dividends have rarely been paid. How will the management team restore shareholder confidence?

A: From 2016 to 2023, the Company continuously invested in network infrastructure. The delay in data center clients was due to national readiness issues, such as legal reforms, tax adjustments, and the absence of incentives to attract investors. Recently, the government has implemented such changes, encouraging data center investments in Thailand. As a result, ALT, which is well-positioned and equipped to support data center demands, will begin to benefit. From 2025 onwards, the Company expects to begin reaping these rewards.

Profiles of the Company's Auditors

Ms. Nuntika Limviriyalers, CPA NO. 7358



Years as the Company's Auditor 5 years

Name of Firm PricewaterhouseCoopers ABAS Ltd.

Education - Master of Business Administration (M.B.A.),
New York Institution Technology, New York, U.S.A.
- Bachelor of Accounting, Kasetsart University

Working Experiences:

- Partner - PricewaterhouseCoopers ABAS Ltd.
- Manager / Senior Manager/ Director – PricewaterhouseCoopers (Thailand)

Relationship or interest with the Company, its subsidiary, executives, major shareholders or their representative related persons -None-

Profiles of the Company's Auditors

Mr.Paiboon Tunkoon , CPA NO. 4298



Years as the Company's Auditor 0 years

Name of Firm PricewaterhouseCoopers ABAS Ltd.

Education

- Master of Business Administration, Chulalongkorn University
- Diploma in Advanced Auditing, Thammasat University
- Business Administration (Accounting), Thammasat University

Working Experiences:

- Director to partner (since 2006) and work across Indochina countries particularly Lao and Cambodia, PricewaterhouseCoopers ABAS Ltd.
- Partner focusing at Initial Public offering (IPO) since 2011, PricewaterhouseCoopers ABAS Ltd
- PricewaterhouseCoopers ABAS Ltd.
- Senior consult to associate director – focusing on merger & acquisition, due diligence and business rehabilitation and debt restructuring, PricewaterhouseCoopers FAS Ltd.
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Relationship or interest with the Company, its subsidiary, executives, major shareholders or their representative related persons -None-

Profiles of the Company's Auditors

Ms. Tithinun Vankeo, CPA NO. 9432



Years as the Company's Auditor 0 years

Name of Firm PricewaterhouseCoopers ABAS Ltd.

Education

- Master of Business Administration (M.B.A.), Chulalongkorn University
- Bachelor of Accounting (honours), Chulalongkorn University

Working Experiences:

- Partner - PricewaterhouseCoopers ABAS Ltd.
- Manager / Senior Manager/ Director – PricewaterhouseCoopers (Thailand)

Relationship or interest with the Company, its subsidiary, executives, major shareholders or their representative related persons -None-

Brief information and profiles of the directors retired by rotation and proposed for re-election



Anant Voratitipong , Ph.D.

Age 71

Percentage of shareholding (%)* -None- (Personal: None, Spouse: None, Minor Children: None, Indirect : None)

Nationality Thai

Date of first appointment 10 November 2015 - Present

Years of director's appointment 10 years

Years of Independent Director's appointment until the end of this term 11 years

Type of director to be proposed Director / Independent Director

Meeting attendance for the year 2025

7/7 times of the Board of Director's meeting

1/1 times of Annual General Meeting of Shareholders Year 2025

Current positions in ALT Telecom Public Company Limited

10 November 2015 – Present Chairman of the Board and Independent Director

Education

Doctoral Degree Ph.D in ICT for Education ,

King Mongkut's University of Technology North Bangkok

Master Degree Master of Business Administration , Thammasat University

Bachelor Degree Bachelor of Electrical Engineering,

King Mongkut's University of Technology North Bangkok

Other positions in listed company -None-

Positions in 2 other company

2022-Present Director, Stent Geotechnical Co., Ltd.

2014-Present Advisor, The Expert ICT Co., Ltd. (The main career)

Other positions in a company competing with ALT -None-

Work experience related to the business of the Company and/or subsidiaries -None-

Work experience during the past 5 years

2022-Present	Member of University Council, Senior Advisor Uttaradit Rajabhat University Director, Stent Geotechnical Co., Ltd.
2018-Present	Chairperson of The Subcommittee on Public and Private Sector Development for Vocational Education level, Professional group of ICT and Digital Content
2014-Present	Advisor , The Expert ICT Co., Ltd
2012-Present	Honorary President of Telecommunications Association of Thailand under the Royal Patronage

Training on directorial roles

2014	Director Certification Program (DCP) Batch 184/2014, Thai Institution of Directors Association (IOD)
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Training

2024	Agriculture and Cooperatives Executive Program : ACE 5
2022	WiNS 2 (WISDOM-INNOVATION-NETWORK-SERVING SOCIETY 2) Police Administration in Digital Age 7 : PADA7 Thammasat Leadership Program Focus 3 : TLPF 3
2021	Personal Data Protection Laws For telecommunication infrastructure providers by Suphawatchara Malanond
2015	Certificate on Bhumipalang Phandin for Executives, 3rd Batch (Chulalongkorn University)
2011	Certificate on Promotion of Peaceful Society, 2nd Batch (King Prajadhipok's Institute)
2009	Certificate on Politics and Governance in Democratic Systems for Executives, 12nd Batch (King Prajadhipok's Institute)

The familial relationship between directors and executives -None-

Criminal record during the past 10 years -None-

Criminal record during the past 5 years in the following cases:

- Dishonest act or gross negligence; -None-
- Disclosure or dissemination of false information or statements that may be misleading or conceal material facts that should be notified, which may affect decision making of shareholders, investors or other parties involved; -None-
- Unfair acts or exploitation of investors in trading securities or derivatives, or participation in, or support to, such acts. -None-

Rules for the recruitment and selection of Director The Board of Directors has considered the matter based on the recommendation of the Nomination, Remuneration, and Corporate Governance Committee. The candidates have undergone the company's designated selection process and possess qualifications that align with relevant regulations and are suitable for the company's business operations.

Furthermore, the Board is of the view that Dr. Anant Voratitipong is an independent director who fully meets the legal requirements and regulations concerning independent directors. Regarding the rationale for an independent director serving for more than 9 consecutive years, the Board considers that the director possesses extensive knowledge, capabilities, and experience in various fields, which does not compromise his independence.

The independent director continues to provide unbiased opinions and perform his duties independently in accordance with relevant criteria, while maintaining high moral and ethical standards. Given his satisfactory performance throughout his tenure, the Company wishes to retain this qualified individual and proposes his re-appointment as an independent director.

Remark: * Amount of shares held by spouse and minor children are included in the shareholding proportion as at December 30,2025

Brief information and profiles of the directors retired by rotation and proposed for re-election



Assistant Professor Dr. Chirasil Chayawan

Age 56

Percentage of shareholding (%)* 0.004 (50,000 Share) (Personal 50,000 Share, Spouse: None,
Minor Children: None, Indirect : None)

Nationality Thai

Date of first appointment 26 April 2017 - Present

Years of director's appointment 8 years

Years of Independent Director's appointment until the end of this term 9 years

Type of director to be proposed Director / Independent Director

Meeting attendance for the year 2025

7/7 times of the Board of Director's meeting

1/1 times of Annual General Meeting of Shareholders Year 2025

2/2 times of the Nomination Remuneration and Corporate Governance Committee's meeting

3/3 times of the Risk Management of Committee's meeting

4/4 times of the Audit Committee's meeting

Current positions in ALT Telecom Public Company Limited

26 April 2024 – Present Chairman of Nomination Compensation and Corporate
Governance Committee

25 April 2024 – Present Audit of Committee

26 April 2017 – Present Independent Director

23 February 2021 – Present Member of Risk Management Committee

Education

Doctor Degree	Doctor of Philosophy in Electrical Engineering State University System of Florida (Florida Atlantic University), USA
Masters Degree	Master of Science in Communication Engineering ,University of Massachusetts Amherst, USA
Bachelor Degree	Bachelor of Engineering in Electronics ,King Mongkut's Institute of Technology Ladkrabang

Other positions in 1 listed company

28 July 2021 – Present Independent Director and Member of Audit Committee , Miss Grand International Public
Company Limited

Positions in other company -None-

Other positions in a company competing with ALT -None-

Work experience related to the business of the Company and/or subsidiaries -None-

Work experience during the past 5 years

Present	Lecturer, Department of Electronic and Telecommunication Engineering, Faculty of Engineering, King Mongkut's University of Technology Thonburi (Main Career) Head of the Integrated Communication and Service Education Center Director of the Center for Professional Competency Certification in the ICT Sector Chairman of the Subcommittee on Information Engineering, The Engineering Institute of Thailand under the Royal Patronage Consultant of the Excellence Center for Space Technology and Research (ECSTAR)
28 July 2021 – Present	Independent Director and Member of Audit Committee , Miss Grand International Public Company Limited
2020 – Present	Member of the Academic Committee for Telecommunications, Faculty of Communication and Digital Technology Member of the National Committee on International Electrical Technical Standards (NETA)
2018 – Present	Advisor to the Computer Engineering Committee, The Engineering Institute of Thailand under the Royal Patronage
2010 – Present	Executive Committee , Telecommunications Association of Thailand under the Royal Patronage
2005 – Present	Assistant Professor Head of Communication and Multimedia Research Center

	Lecturer Responsible for the Master's Program in Electrical and Information Engineering, Faculty of Engineering, Department of Electronics and Telecommunications Engineering
2001 – Present	Member of Tau Beta Pi Honor Society
2021 – 2023	Curriculum Lecturer ,Faculty for the M.Sc. in Integrated Innovation Management Program, Graduate School of Management and Innovation Chairman of the Digital Transformation Committee
2018 – 2023	Member of Working Group on Setting Criteria and Qualifications for Professional Certification in Information Engineering, Council of Engineers
2020 – 2021	Advisor of Digital Business Development, Graduate School of Management and Innovation Assistant Dean for Administration, Graduate School of Management and Innovation Head of the GMI Social Innovation Research Center, Graduate School of Management and Innovation
2020	Advisor to the Subcommittee on Monitoring and Inspecting the Development of Digital Infrastructure and Cybersecurity, House of Representatives, Thailand Committee for the Special Committee Reviewing the Draft Frequency Allocation and Regulation Act for Radio Broadcasting, Television Broadcasting, and Telecommunications, House of Representatives, Thailand
2018 – 2022	Member of the Subcommittee on Information Engineering, The Engineering Institute of Thailand under the Royal Patronage
2018 – 2020	Chairman of the Working Group Reviewing Professional Standards, Qualifications, and Evaluation Manual for the Professional Qualifications Institute
2017 – 2020	Deputy Secretary-General for Professional Affairs, Telecommunications Association of Thailand under the Royal Patronage

Training on directorial roles

2017	Director Accreditation Program (DAP), Batch 136/2017 ,Thai Institution of Directors Association (IOD)
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Training

2025	Geo-Informatics and Space Technology for Executive (GISTDA Ex-11)
2023	Personal Branding , Total Productive Management (TPM) (JIPM Certified) Non-Violence Communication , Spectrum Management, ITU Sustainability Workshop

2021 Personal Data Protection Laws For telecommunication infrastructure providers by
Suphawatchara Malanond

2020 Enneagram

2013 ISO17024, ISO9000
Assessor for Professional Qualification Standards
Total Productive Management (TPM) (JIPM Certified)
Spectrum Management ITU
Network Planning ITU

2003 Middle Management Program

The familial relationship between directors and executives -None-

Criminal record during the past 10 years -None-

Criminal record during the past 5 years in the following cases:

- Dishonest act or gross negligence; -None-
- Disclosure or dissemination of false information or statements that may be misleading or conceal material facts that should be notified, which may affect decision making of shareholders, investors or other parties involved;
-None-
- Unfair acts or exploitation of investors in trading securities or derivatives, or participation in, or support to, such acts. -None-

Rules for the recruitment and selection of Director The Board of Directors has considered the matter based on the recommendation of the Nomination, Remuneration, and Corporate Governance Committee. The candidates have undergone the company's designated selection process and possess qualifications that align with relevant regulations and are suitable for the company's business operations. Furthermore, the Board is of the view that Assistant Professor Dr. Chirasil Chayawan is an independent director who fully meets the legal requirements and regulations concerning independent directors.

Remark: *Amount of shares held by spouse and minor children are included in the shareholding proportion as at December 30, 2025

Brief information and profiles of the directors retired by rotation and proposed for re-election



Mrs.Preeyaporn Tangpaosak

Age 54

Percentage of shareholding (%)* 7.911 (89,575,200 Share) (Personal 89,575,200 Share, Spouse: None, Minor Children: None, Indirect : None)

Nationality Thai

Date of first appointment 10 November 2015 - Present

Years of director's appointment 10 years

Years of Independent Director's appointment until the end of this term 11 years

Type of director to be proposed Director

Meeting attendance for the year 2025

7/7 times of the Board of Director's meeting

1/1 times of Annual General Meeting of Shareholders Year 2025

3/3 times of the Risk Management of Committee's meeting

5/5 times of the Executive Committee's meeting

Current positions in ALT Telecom Public Company Limited

10 November 2015 - Present Director

Member of Risk Management Committee

Chairman of Executive Board

President and Vice President (Acting) Business Development

Authorized of Director

Education

1993 Bachelor in Business Administration – Marketing , Assumption University

Other positions in listed company -None-

Positions in 11 other companies

20 February 2026 – Present	Managing Director, Energy Max Co., Ltd
4 February 2568 – Present	Director, Telecom Solutions Provider Co.,Ltd.
9 August 2023 – Present	Managing Director, I Twenty One Inter Corporation Co., Ltd
2021 – Present	Director, Innova Insurtech Co.,Ltd.
2019 – Present	Director , Smart Infranet Co., Ltd
2017 – Present	Director , Thai Thanan Co., Ltd
	Director , International Gateway Co., Ltd
2013 – Present	Director , Information Highway Co., Ltd
2008 – Present	Director , Group Tech Solutions Co., Ltd
	Director , Innova Telecommunication Co., Ltd
2006 – Present	Director , Energy Max Co., Ltd
2002 – Present	Director , I Twenty One Inter Corporation Co., Ltd
2014 – 22 December 2023	Director , Telecom Solutions Provider Co., Ltd

Other positions in a company competing with ALT -None-

Work experience related to the business of the Company and/or subsidiaries

Reference to subject Positions in 11 other companies

Work experience during the past 5 years

20 February 2026 – Present	Managing Director, Energy Max Co., Ltd
4 February 2568 – Present	Director, Telecom Solutions Provider Co.,Ltd.
9 August 2023 – Present	Managing Director, I Twenty One Inter Corporation Co., Ltd
2021 - Present	Director, Innova Insurtech Co.,Ltd.
2019 - Present	Director , Smart Infranet Co., Ltd
2018 - 2024	Director , Win and Win Telecom Co., Ltd
2018 - Present	Treasurer , Telecommunications Association of Thailand under the Royal Patronage
2017 - Present	Director , Thai Thanan Co., Ltd
	Director , International Gateway Co., Ltd
2017	Executive Director, Telecommunications Association of Thailand under the Royal Patronage
2013 - Present	Director, Information Highway Co., Ltd
2008 - Present	Director, Group Tech Solutions Co., Ltd
	Director, Innova Telecommunication Co., Ltd

2006 - Present	Director, Energy Max Co., Ltd
2002 - Present	Director, I Twenty One Inter Corporation Co., Ltd
2014 – 25 December 2023	Director , Telecom Solutions Provider Co., Ltd

Training on directorial roles

2017	Capital Market Academy Leader Program (CMA 24)
2015	TLCA Executive Development Program (EDP) Batch 15 ,Thai Listed Company Association
2012	Director Accreditation Program (DAP) Batch 96/ 2012 ,Thai Institution of Directors Association (IOD)

Training

27 June – 21 November 2025	Super Legal Business Administration Leadership Program (Super LBA 2)
15-16 March 2024	The Executive Level Safety Officer Course, Southern Safety Company Limited.
25 April 2024	The Executive Program on Sustainable Integration and Development of Bangkok (SIMD 1), Navamindradhiraj University.
2023	ABC : ACADEMY OF BUSINESS CREATIVITY By Sripatum University Goal Setting Mastery & Growth Mindset By Rossukon Kongket
2022	Thailand Insurance Super Leadership Program 2/2022 Office of Insurance Commission (OIC) Thailand Insurance Leadership Program 10/2022 Office of Insurance Commission (OIC) Personal Data Protection Act. (PDPA) Objective Results Plus Key Action (OKRs Plus)
2021	Personal Data Protection Laws For telecommunication infrastructure providers by Suphawatchara Malanond Passion Awakening by Ms.Rossukon Kongked Product Training by ALT Telecom PCL.

The familial relationship between directors and executives

Ms.Preeyapun Bhuwakul's Older sister.

Criminal record during the past 10 years -None-

Criminal record during the past 5 years in the following cases:

- Dishonest act or gross negligence; -None-
- Disclosure or dissemination of false information or statements that may be misleading or conceal material facts that should be notified, which may affect decision making of shareholders, investors or other parties involved; -None-
- Unfair acts or exploitation of investors in trading securities or derivatives, or participation in, or support to, such acts. -None-

Rules for the recruitment and selection of Director The Board of Directors, based on the recommendation of the Nomination, Remuneration, and Corporate Governance Committee, has considered and reviewed the candidate through the Company's established process. The Board found that the candidate's qualifications are in compliance with relevant regulations and are well-suited to the Company's business operations.

Furthermore, the Board is of the opinion that Mrs. Preeyaporn Tangpaosak possesses all the qualifications required by law and regulations governing directors. Regarding the rationale for her tenure exceeding 9 years, the Board considers her to be a highly knowledgeable and capable individual with extensive experience and deep expertise in the Company's business operations. Her contribution ensures the smooth continuity of the business while remaining fully compliant with relevant criteria. As a person of high integrity and ethics, with a consistently satisfactory performance record throughout her tenure, the Company wishes to retain such a qualified individual and proposes her reappointment as a director for another term.

Remark: *Amount of shares held by spouse and minor children are included in the shareholding proportion as at December 30, 2025

Preliminary Information and Profile of the Person Nominated for Appointment as a New Director

**Mr. Somboon Setsuntipong**

Age 62

Percentage of shareholding (%)* 0.0494 (560,000 Share)(Personal: 560,000 Share, Spouse: None,
Minor Children: None, Indirect : None)

Nationality Thai

Type of director to be proposed Director

Education

1986 Bachelor of Business Administration (Banking and Finance), Chulalongkorn University

Other positions in 1 listed company

26 February 2017 - Present Member of Executive Committee

16 June 2016 – 8 November 2025 Vice President - Finance and Accounting, ALT Telecom Public Co.,Ltd.

Positions in 8 other companies

11 December 2025 – Present Director Group Tech Solution Co.,Ltd.

6 September 2023 – Present Director International Gateway Co.,Ltd.

4 September 2023 – Present Director Information Highway Co.,Ltd.

2022 – Present Director Innova Insurtech Co.,Ltd.

2016 – 8 November 2025 Vice President - Finance and Accounting, I Twenty One Inter Corporation Co.,
Ltd

Vice President - Finance and Accounting, Energy Max Co., Ltd.

Vice President - Finance and Accounting, Innova Telecommunication Co., Ltd

Vice President - Finance and Accounting, Group Tech Solutions Co., Ltd

Vice President - Finance and Accounting, Information Highway Co., Ltd

Vice President - Finance and Accounting, International Gateway Co., Ltd.

Vice President - Finance and Accounting, Innova Insurtech Co., Ltd

2019 – 2025 Director, Smart Infranet Co., Ltd.

Training on directorial roles

2017 Director Accreditation Program (DAP)138/2017 ,Thai Institute of Directors Association (IOD)

Training

24 October 2025 Internal control and improvement of accounting system, Dharmniti Seminar and Training Co., Ltd.

12 June 2024 Accounting for CFO 2024 , Dharmniti Seminar and Training Co., Ltd.

2023 IT Management Corporate Governance 1/2023 By Thailand Federation of Accounting Professions
Goal Setting Mastery & Growth Mindset By Rossukon Kongket
Ethical Leadership Program (ELP) 32/2023 ,The Thai Institute of Directors Association (IOD)

2022 Forensic Accounting ,Dharmniti Seminar and Training Co.,Ltd.
DISC Personality

How to present to the target
Objective Results Plus Key Action (OKRs Plus)
Personal Data Protection Act. (PDPA)

2021 Personal Data Protection Laws For telecommunication infrastructure providers by Suphawatchara Malanond
Accounting-taxation for investments in Cryptocurrency Course , Dharmniti Seminar and Training Co.,Ltd.
Transformative Accounting , Dharmniti Seminar and Training Co.,Ltd.

2020 Management Accounting for Planning and Decision Making, 1/63 batch ,Federation of Accounting Professions (CPD: 6 hours)
Digital Transformation (Executive Program)

2019 TFRS every standards. enacted in 2019, 1/62 batch , Federation of Accounting Professions
The effect of TFRS 16 Leases to financial statement and important financial ratio, 1/62 batch - Federation of Accounting Professions

2006 CFO Certification, 7th batch – Federation of Accounting Professions

Other positions in a company competing with ALT -None-

The familial relationship between directors and executives -None-

Criminal record during the past 10 years -None-

Criminal record during the past 5 years in the following cases:

- Dishonest act or gross negligence; -None-
- Disclosure or dissemination of false information or statements that may be misleading or conceal material facts that should be notified, which may affect decision making of shareholders, investors or other parties involved;
-None-
- Unfair acts or exploitation of investors in trading securities or derivatives, or participation in, or support to, such acts. -None-

Rules for the recruitment and selection of Director The Board of Directors has carefully considered the matter in accordance with the opinions of the Nomination, Remuneration, and Corporate Governance Committee. The selection process was conducted through the company's established procedures, ensuring that the candidate possesses the qualifications required by relevant regulations and is well-suited to the company's business operations. Furthermore, the Board is of the opinion that Mr. Somboon Setsuntipong is fully qualified under all laws and regulations pertaining to directorship. He possesses extensive knowledge, capabilities, and multi-disciplinary experience, with deep expertise in the company's business operations. His leadership ensures smooth business continuity and strict compliance with relevant standards. Having demonstrated high moral and ethical standards, along with a consistently satisfactory performance throughout his previous tenure, the Company expresses its intention to retain his valuable expertise for the benefit of the organization.

Remark: *Amount of shares held by spouse and minor children are included in the shareholding proportion as at December 30, 2025

Criteria and procedures for the Nomination of directors

Criteria and procedures for director nomination and appointment

The Board of Directors shall consider for the nomination of directors, independent director, and newly appointed director. The list of nominated persons shall be approved by the Nomination Remuneration and Corporate Governance Committee, using the nomination criteria according to the qualification of directors prescribed in section 68 of the Public Limited Company Act B.E. 2535 (1992) and the Notification of the Notification of the Securities and Exchange Commission and/or relevance laws. Moreover, the nominated persons are selected from competent persons, with background knowledge and expertise in various fields, who can benefit the Company by providing advices and opinions on various circumstance from their experts' point of view. The nominated persons must have broad vision, morals and ethics, transparent record of works, and ability to freely express their opinions. Then, the Board of Directors shall propose the listed of nominated person to shareholder's meeting for approval.

The Board of Directors' consists of not less than 5 directors, and not less than half of the total number of directors must reside in the Kingdom and not less than three-fourths of the total number of directors must be of Thai nationality. And the total number of directors must consist of independent directors at least one third of the total number of directors of the company but not less than 3 persons. The appointment of the Board of Directors must be approved by the shareholders' meeting.

The Company hereby determined the qualification of directors as follows;

1. Duly qualify without any prohibitions according to the Securities and Exchanges Act or the qualification specified by the SEC. The director shall not have any untrustworthy characteristic, determined by the SEC, showing inappropriateness to be entrusted with business management of a publicly held company.
2. Being knowledgeable, competent, and proficient in various fields, which are advantageous to business, willful and have ethics in business by defining expertise (Board Skill Matrix) in law, accounting, finance, economics, engineering and management. To gather knowledge and capabilities that are beneficial to the operation of the company.
3. Able to use their discretion straightforwardly and freely from the management and other benefit groups.
4. Able to dedicate their time to the Company appropriately, and devote themselves to conduct duties within their responsibilities

5. Do not engage in a business of the same nature which is competitive to the business of the Company and not being a partner of ordinary partnership, a partner without limit of limited partnership, or a director of private company or other companies of the same nature which is competitive to the business of the Company, regardless of whether such actions are for public benefit or self-benefit, unless it has been informed to the shareholders' meeting prior to the appointment.
6. Chairman of the Board and president must not be the same person.
7. To ensure that directors can devote their time to performing their duties in the company. The board of directors will set the number of companies that each director will take a position should not more than 5 companies in listed on the Stock Exchange of Thailand.
8. Consider knowledge, abilities and experience related to the business to be consistent with ALT Group. Including using the Director Pool database of the Thai Institute of Directors Association (IOD) as a component in recruiting new directors.

The persons nominated for the Company's directors, independent directors this time, have been screened carefully and deemed as appropriate by the Board of Directors.

Source: Board of Directors Committee Charter, Succession Plan Policy and Corporate Governance Policy

Definition of the Independent Directors

*Nomination and Remuneration Committee and Corporate Governance will jointly consider the preliminary qualifications of the persons who will serve as independent directors, by considering the qualifications and prohibited characteristics of the directors under the Public Limited Companies Act, the Securities and Exchange Act, the Notification of the Securities and Exchange Commission, the Notification of the Capital Market Supervisory Board, the Notification of the Stock Exchange of Thailand, including any related notifications, regulations and/or rules. In addition, the Board of Directors will consider the selection of Independent Directors from qualified persons with work experience and other suitability, then be proposed to the Shareholders meeting for consideration and appointment as a director of the Company. In this regard, the Company has a policy to appoint the Independent Directors at least one-third of the total number of directors of the Company but not less than three persons with the following qualifications:

1. An Independent Director does not holds over than 0.5 percent of all voting shares of the Company, the parent company, a subsidiary, an associated company, a major shareholder or a controlling entity of the Company. This includes the shares held by affiliated person of such Independent Director.
2. An Independent Director is uninvolved or has not been involved with the management, employees, staffs, consultants with monthly salary or controlling entities of the Company, the parent company, a subsidiary, an associated company, a subsidiary in the same hierarchy, a major shareholder, or a controlling entity of the Company, for not less than 2 years prior the appointment as an Independent Director. In this regards, the prohibition previously mentioned do not apply to an Independent Director who previously is a government officer, an advisor of government agency which is a major shareholder or controlling entity of the Company.
3. An Independent Director does not have any connection by blood or legal registration as father, mother, spouse, sibling, and child, including a spouse of the child of other directors, executives, major shareholders, controlling entities, or an individual to be nominated as director, executive, or controlling entity of the Company or a subsidiary.
4. An Independent Director does not currently have or has not been in a business relationship with the Company, the parent company, a subsidiary, an associated company, a major shareholder, or a controlling entity of the Company, in such a manner that may obstruct the exercise of discretion and independent judgement. In addition, an Independent Director is currently not or has not been a significant shareholder or controlling entity of a party with business relationship with the Company, the parent company, a subsidiary, an associated company, a major shareholder, or a controlling entity of the Company, for not less than 2 years prior the appointment as an Independent Director.

Such business relationship includes trading transaction occurring on a conventional basis to conduct the business; a rent or lease of property, assets or services related transaction, a provision or an acceptance of financial support through means of a loan, a guarantee, collateral assets, and similar actions which caused debt burden to the Company or the contract party to be repaid to the counterpart for the amount of, 3 percent of net tangible assets of the Company, or from 20 million Bath, whichever is lower. The value of debt burden is determined using the methods to assess the value of related transaction as per the Notification of the Capital Market Supervisory Board, mutatis mutandis. Regarding the assessment of debt value, the debt obliged to the same party which arose within 1 year prior the business relationship must be included in the calculation.

5. An Independent Director is not; an auditor of the Company, the parent company, a subsidiary, an associated company, a major shareholder, or a controlling entity or the Company. In addition, an independent director is not a major shareholder, a significant shareholder or a partner of the audit office which the accounting auditors of; the Company, the parent company, a subsidiary, an associated company, a major shareholder or a controlling entity of the Company, are currently associate with or has been associated within 2 years prior the appointment as an Independent Director.
6. An Independent Director is not a person offering any professional service, including legal or financial consultant, who receives service fee over than 2 million Baht per year from; the Company, the parent company, a subsidiary, an associated company, a major shareholder or a controlling entity of the Company, and is not or has not been a significant shareholder, a controlling entity, or a partner of such professional service provider for not less than 2 years prior the appointment as an Independent Director.
7. An Independent Director is not a director appointed as a representative on behalf a director of the Company, a major shareholder or a shareholder connecting to the major shareholder.
8. An Independent Director does not engage in a business of the same nature which is significantly competitive to the business of the Company, the parent company or a subsidiary. In addition, an Independent Director is not a significant partner of a partnership or a director involving in the management, employees, staffs, consultants with monthly salary, or holds more than 1 percent of all voting shares of another company conducting a business of the same nature and is significantly competitive to the business of the Company or a subsidiary.
9. An Independent Director does not represent any characteristic that will restrain such Independent Director from providing independent opinion on the Company business operation.

Authority and Responsibilities of the Board of Directors

**The Board of Directors has the powers, duties and responsibilities to manage the company in accordance with the law, objectives and the Articles of Association of the Company, including legitimate resolutions of the Shareholders meeting. The important powers, duties and responsibilities can be summarized as follows:

1. Have powers and duties according to the Articles of Association of the Company, including supervising and managing the Company in accordance with the law, objectives, the Articles of Association and the resolutions of the Shareholders meeting.
2. Determine the vision, mission, goals, strategies and policies of the Company.
3. Approve strategy, important policies, objectives and goals in business operations, asset management, finance, fundraising, investment and risk management of the Company, including to monitor and supervise the implementation of the specified plans for efficiency.
4. Consider and scrutinize the items to be presented to the shareholders for approval in the Shareholders meeting, with the main agenda in the Annual General Meeting of the Shareholders as follows:
 - Consider the report of the Board of Directors presented to the meeting showing the results of the Company's operations
 - Consider and approve the financial statements
 - Consider the allocation of company profits
 - Propose a list of new directors to replace the existing directors who are retiring by rotation
 - Propose a list of auditors and determine the auditor's remuneration
 - Consider lists that may cause conflicts of interest in the parts that require approval from the shareholders
 - Others
5. Provide a report on the Company's general information and financial information for accurate reporting to the shareholders and stakeholders or general investors, timely and in accordance with the law.
6. Acknowledge the important audit reports of the Audit Committee or the supervisory and internal audit unit, including auditors and consultants to various departments of the Company and has a duty to determine guidelines for improvement in the event that a significant defect is found.
7. Establish clear and appropriate operating regulations and set up a transparent and efficient internal control system.
8. Review the sufficiency and suitability of the Company's internal control system and risk management.
9. Provide a process for continuously creating high-level executives of the Company to the replacement (Succession Plan).

10. Consider evaluating the performance of the Board of Directors and various Sub-Committees, including supervise the Company to have an effective process for evaluating the performance of chief executive.
11. Appoint the Audit Committee and give an approval of the powers and duties of the Audit Committee.
12. Consider the management structure and have the power to appoint the Executive Committee, Managing Director and other Sub-Committees as appropriate, including to determine the scope of powers and duties of those appointed Executive Committee, the Managing Director and other Sub-Committees to assist and support the performance of the Board of Directors.

However, the power of attorney according to the scope of powers and duties must not have the nature that cause the Executive Committee, the Managing Director and other Sub-Committees to consider and approve the matters that may have conflicts of interest or any other conflicts of interest with the Company or its subsidiaries (if have). Unless the approval of the matters that are in accordance with the policies and rules that the Board of Directors have considered and approved.

13. Consider the determination and amendment of the name of the authorized director of the company.
14. Appoint one or more directors or other persons to perform any act on behalf of the Board of Directors. However, the authorization of such power of attorney must not have the authority to approve the transaction that such persons or persons who may have conflicts ("person who may has a conflict" as defined in the Notification of the Securities and Exchange Commission) have interest or may have a conflict of interest in any other manner with the Company or its subsidiaries, except for the following matters can only be done upon prior approval from the Shareholders meeting. In this regard, the directors or persons who may have conflicts, have interest or may have a conflict of interest in any other manner with the Company or its subsidiaries, the directors who have interests in that matter shall not have the right to vote on such matter.

- Matters required by law to be resolved by the Shareholders meeting
- Transactions that directors have interests and within the scope of the law or the regulations of the Stock Exchange of Thailand requiring approval from the Shareholders meeting
- In addition, in the following cases, approval must be obtained from the Board of Directors meeting and the Shareholders meeting with a vote of not less than three-fourths of the total number of votes of the shareholders who attending the meeting and having the right to vote
 - Selling or transferring all or part of the Company's business to another person
 - Making, amending or terminating the contract in relation to the leasing of all or substantial parts of the Company's business

Assigning other people to manage the Company's business or a merger of a business with another person for the purpose of sharing profit and loss

- Issuing new shares for payment to the Company's creditors in accordance with the Debt to Equity Conversion Project
- Reducing the registered capital of the company by reducing the number and the value of the shares
- Capital increase, capital reduction, issuance of debentures, merger or dissolution
- Any other matters as required by law

Any matters that the directors have interests or conflict of interests with the Company or its subsidiaries, the directors who have interests or conflicts of interest have no right to vote on that matters.

In addition, the Board of Directors also has the scope of duties to supervise the Company's compliance with the Securities and Exchange Act and the Stock Exchange Requirements, such as making connected transactions, acquiring or disposing of assets according to the Regulations of the Stock Exchange of Thailand or the Announcement of the Securities and Exchange Commission, the Capital Market Supervisory Board or the law related to the Company's business.

The Company must appoint the Company Secretary in accordance with various procedures accurately and appropriately to perform duties and be responsible for the accomplished and succeed operation of the Company's business.

*Source : Audit Committee Charter

**Source : The Board of Directors Charter

(Unofficial English Translation)

-Published in the Royal Gazette on 23 July 2012-

Notification of the National Broadcasting and Telecommunications Commission

Re: Prescription of Restricted Foreign Dominance Behaviors

B.E. 2555 (2012)

As deemed appropriate to amend the Notification of National Broadcasting and Telecommunications Commission Re: Stipulation of Prohibitions on Actions in the Nature of Foreign Dominance B.E. 2554 to be in line with the current situation.

By virtue of Section 27 (6) (24), in conjunction with Section 81 of the Act on Organization to Assign Radio Frequency and to Regulate the Broadcasting and Telecommunications Services B.E.2553 (2010), which contain provisions that place certain limitations on individual rights and liberties that Section 29, in conjunction with Section 35, Section 36, Section 41, Section 43, Section 45, Section 46, Section 47, Section 61, and Section 64 of the Constitution of the Kingdom of Thailand so permit by virtue of law, and under Section 8, Section 15, Section 21, Section 22, and Section 80 paragraph two of the Telecommunications Business Act B.E. 2544 (2001), amended by the Telecommunications Business Act (Second Amendment) B.E. 2549 (2006), which contain provisions that place certain limitations on individual rights and liberties that Section 29 in conjunction with Section 35, Section 36, Section 41, Section 43, and Section 45 of the Constitution of the Kingdom of Thailand so permit by virtue of law. The National Broadcasting and Telecommunications Commission, therefore, issues the prescription of prohibition on foreign dominance behaviors as follows:

Article 1 This Notification shall be called "Notification of the National Broadcasting and Telecommunications Commission Re: Prescription of Restricted Foreign Dominance Behaviors B.E.2555 (2012)".

Article 2 This Notification shall be enforced from the day following the date of its publication in the Royal Gazette onwards.

Article 3 Notification of the National Broadcasting and Telecommunications Commission Re: Prescription of Restricted Foreign Dominance Behaviors B.E. 2554 (2011) shall be terminated.

Article 4 In this Notification and Schedule of Prohibitions annexed to this Notification,

"Commission" means the National Broadcasting and Telecommunications Commission.

"Secretary-General" means the Secretary-General of the National Broadcasting and Telecommunications Commission.

"Office" means the Office of the National Broadcasting and Telecommunications Commission.

"Foreigner" means foreigner under the Foreign Business Act B.E. 2542 (1999).

"License" means the license to operate telecommunications business under the Telecommunications Business Act B.E. 2544 (2001).

"Prohibitions" means the prohibitions on actions in the nature of Foreign Dominance according to the guideline specified in the Schedule annexed hereto.

"Applicant for License" means an applicant for telecommunications business license of type two who has his own network, and an applicant for telecommunications business license of type three.

"Licensee" means a telecommunications business licensee of type two who has his own network, and a telecommunications business licensee of type three, and it shall also mean to include any person who has been granted permission, concession, or contract from CAT Telecom Public Company Limited, or from TOT Public Company Limited, who also has the rights and duties and liabilities in the same manner as that of the licensee to operate telecommunications business of type two who has his own network, and the licensee to operate telecommunications business of type three under the Telecommunications Business Act B.E. 2544 (2001) *mutatis mutandis*.

"Foreign Dominance" means the power to control or to influence, either directly or indirectly, by Foreigner in prescribing policy, management, operations, appointment of directors, or appointment of high-level executives, which may affect the management of the business or the operation of telecommunications business of the Applicant for License or the Licensee by means of holding voting shares of at least one-half of all the voting rights, having controlling power over the majority vote of the shareholders meeting, or appointing or removing at least one-half of all directors or more.

Article 5 This Notification shall be enforced on the business operation of the Applicant for Licensee or the Licensee to operate telecommunications business under the enforcement of the provisions of the law on organization to assign radio frequency and to regulate the broadcasting and telecommunications services, the law on telecommunications business, or other relevant laws. The foregoing to the extent that this Notification is not contradictory to or inconsistent with any agreements or conventions to which Thailand is a member or has obligations thereunder.

Article 6 In [the process of] filing an application for License, the Applicant for License shall stipulate the Prohibitions by submitting [the Prohibitions] to the Commission together with a certification signed by the authorised person(s) of the juristic person that it shall not proceed in any way which is in violation of any clause of such Prohibitions, however, according to the rules and procedures as prescribed herein. And once the Applicant for License has provided and submitted the said Prohibitions to the Commission, it shall be deemed that the Applicant for License shall be considered as the person who possesses the qualifications in accordance with Section 8 paragraph three (1) of the Telecommunications Business Act B.E. 2544 (2001), as amended by the Telecommunications Business Act (Second Amendment) B.E. 2549 (2006).

Article 7 Within 30 days from the date of annual general meeting of shareholders, the Licensee shall stipulate or reconsider the Prohibitions and submit [the Prohibitions] to the Commission, together with a certification signed by the authorized person(s) of the juristic person that it shall not proceed in any way that is in violation of any clause of such Prohibitions, however, according to the rules, conditions, and procedures as prescribed herein.

The Prohibitions under paragraph one must be approved by the general meeting of shareholders of the Licensee as well.

The Licensee must not proceed in any way, or allow any person to proceed in any way, which is in violation of the Prohibitions under paragraph one.

In each year, the Licensee has the duty to report the actions and the status of having Foreign Dominance to the Commission for information within the specified period under paragraph one. However, if there are any actions which are of a high risk that may lead to a violation of the Prohibitions under paragraph one, the Licensee shall report immediately to the Commission and shall also propose preventative or rectification measures therefore.

Article 8 If the Commission is of an opinion that the Prohibitions stipulated by the Applicant for License or the Licensee are not in line with the rules prescribed herein, the Commission may summon the Applicant for License or the Licensee to make a clarification, to send additional documents, to revise or rectify the Prohibitions, or to proceed anything as the Commission may deem appropriate.

Article 9 Upon submission of the report on actions under Article 7 paragraph four, or upon appearance of evidences with reasonable cause that the Licensee may violate the Prohibitions as prescribed herein, the Secretary-General shall conduct an investigation into such matter and report his opinion to the Commission for consideration within 60 days.

For the benefit of investigation, the Licensee under paragraph one shall have the duty to make a clarification, to provide information, to send documents, or to render cooperation, on any matter as the Secretary-General may notify to take action.

Article 10 In the event that the Commission is of an opinion that the actions or the evidences under Article 9 are not in violation of the Prohibitions, according to the rules prescribed herein.

(1) If it is a case where the Licensee is the one who files such report to the Commission, the Commission shall notify the results of their consideration to the Licensee. In this respect, the Commission may prescribe any conditions or rules to the Licensee to comply with additionally.

(2) In other cases, the Commission may order that the case be terminated, or it may proceed according to (1).

Article 11 In the event that the Commission considers that the actions or the evidences under Article 9 are in violation of the Prohibitions as prescribed herein.

(1) If it is a case where the Licensee is the one who reports to the Commission of a risk that may lead to violation of the Prohibitions as prescribed in the annex of this Notification, or as prescribed in addition to the Prohibitions in the annex of this Notification, the Commission shall order the Licensee to proceed with a rectification within a specified period of not more than one year.

(2) In other cases where there is no report submitted to the Commission or the Commission is of the opinion that there is a risk that may lead to violation of other Prohibitions, the Commission shall order the Licensee to proceed with the rectification within a specified period of not more than three months.

Article 12 In case where any Applicant for License or Licensee fails to proceed with the rectification under Article 6, Article 7, Article 8, Article 10, or Article 11, the application shall be repealed or further actions shall be proceeded according to the law on telecommunications business, as the case may be.

Article 13 In case the Applicant for License or the Licensee stipulated the Prohibitions and submitted them to the Commission under the Notification of the National Broadcasting and Telecommunications Commission Re: Stipulation of Prohibitions on Actions Regarded as Foreign Dominance B.E. 2554 (2011), it shall be considered as a stipulation of the Prohibitions as prescribed under this Notification.

In the case the Applicant for License or the Licensee has requested to extend the period of time to stipulate the Prohibitions to the Commission, also including the Licensee who has not stipulated the Prohibitions submitting to the Commission, under the Notification of the National Broadcasting and Telecommunications Commission Re: Stipulation of Prohibitions on Actions in the Nature of Foreign Dominance B.E. 2554 (2011), they shall proceed with prescribing the Prohibitions and submit them to the Commission as prescribed under this Notification.

Article 14 Within the month of March of every year, the Secretary-General shall prepare a report on the Foreign Dominance and submit [the report] to the Commission.

Issued on the date of 23 July B.E. 2555 (2012)

Air Chief Marshall Tares Punsri
Chairman of the National Broadcasting and
Telecommunications Commission

Schedule of Prohibitions of Foreign Dominance Behaviors

- (1) Dominance by holding shares through foreigners, agents or apparent agents, directly or indirectly, with a view to avoiding compliance with the Notification;
- (2) Dominance by holding shares through foreigners themselves, their representatives or agents whereby (i) such shares have special rights in term of higher voting rights than their shareholdings, or (ii) such shares have preferential rights that are better than shares held by Thai shareholders;
- (3) Dominance through foreigners having controlling power or influential power, directly or indirectly, in policy making, management, operation, appointment of directors, or senior executives,
“Senior executives” means Chairman of the Board, Managing Director, Manager, Director, Chief Procurement Officer, Chief Financial Officer, or other persons who have controlling power or influential power on business management, or telecom business operation of an applicant or a licensee;
- (4) Dominance through entering into legal relationships with source of funds and loans from foreigners or its group companies, such as issuing guarantees as security for loans, lending money at interest rate cheaper than market rate, granting business assurance or granting credit facilities, provided that such relationships are discriminatory;
- (5) Dominance through entering into intellectual property agreements, franchise agreements or agreements which grant exclusive rights in favor of foreigners or its group companies and such agreements result in transfers of expenses and returns to foreigners;
- (6) Dominance through entering into procurement agreements, or management agreements with foreigners or its group companies or employees, or staffs of foreigners or its group companies and such agreements result in transfers of expenses and returns to foreigners;
- (7) Dominance through engaging in joint business operations with foreigners or its group companies, under which there are distributions or allocations of costs in a manner that results in transfers of expenses and returns to foreigners; and
- (8) Dominance through entering into transactions in a manner that is a transfer pricing or price collusion with foreigners or its group companies.

(Unofficial English Translation)

-Published in the Royal Gazette on 30 May 2019-

Notification of the National Broadcasting and Telecommunications Commission

Re: Prescription of Restricted Foreign Dominance Behaviors (No.2)

As deemed appropriate to amend the Notification of National Broadcasting and Telecommunications Commission Re: Prescription of Restricted Foreign Dominance Behaviors B.E. 2555 (2012) to be in line with the current situation.

By virtue of Section 27 (6) (24), and Section 81 of the Act on Organization to Assign Radio Frequency and to Regulate the Broadcasting and Telecommunications Services B.E.2553 (2010), in conjunction with Section 8 of the Telecommunications Business Act B.E. 2544 (2001), amended by the Telecommunications Business Act (No. 2), B.E. 2549 (2006) and Section 15, Section 21, Section 22 of the Telecommunications Business Act B.E. 2544 (2001). The National Broadcasting and Telecommunications Commission, therefore, issues this Notification as follows:

Article 1 This Notification shall be enforced from the day following the date of its publication in the Royal Gazette onwards.

Article 2 The following shall be added as Article 5/1 of the Notification of the National Broadcasting and Telecommunications Commission Re: Prescription of Restricted Foreign Dominance Behaviours B.E. 2555 (2012).

“Article 5/1 This Notification shall not be enforce to the business operation of the Applicant for Licensee or the Licensee to operate telecommunications business whose status is a state enterprise under the law of Budget Procedures or other laws”.

Article 3 The following shall be added as Article 7/1 of the Notification of the National Broadcasting and Telecommunications Commission Re: Prescription of Restricted Foreign Dominance Behaviours B.E. 2555 (2012).

“Article 7/1 In proceeding under Article 7, the Licensee shall deliver the following documents to the Commission for consideration and supervision in accordance with this Notification.

(1) A copy of the Minutes of the Annual General Meeting of Shareholders with respect to the determination or review of the prohibition.

(2) A copy of the regulation of a juristic person registered with the Ministry of Commerce issued not more than thirty days from the date of the Annual General Meeting of Shareholders.

(3) Other documents as requested”.

Issued on the date of 10 May B.E. 2562 (2019)

General Sukit Khamasunthorn

Commissioner of the National Broadcasting and Telecommunications Commission
Acting Chairman of the National Broadcasting and Telecommunications Commission



(Translation)

Report on Prohibitions of Foreign Dominance Behavior in compliance with the Notification of the National Broadcasting and Telecommunications Commission Re: Prescription of Restricted Foreign Dominance Behaviors B.E. 2555 (2012) for the year 2026

Company/Organization ALT Telecom Public Company Limited would like to reassure that the Company will not proceed any act conflicting with any of the prohibitions as follows;

- 1) Dominance by holding shares through foreigners, agents or apparent agents, directly or indirectly, with a view to avoiding compliance with the Notification.
- 2) Dominance by holding shares through foreigners themselves, their representatives or agent whereby (i) such share have special rights in term of higher voting rights than their shareholdings, or (ii) such shares have preferential rights that are better than shares held by Thai shareholders.
- 3) Dominance through foreigners having controlling power or influential power, directly or indirectly, in policy making, management, operation, appointment of directors, or senior executives.
- 4) Dominance through entering into legal relationships with source of funds and loans from foreigners or its group companies, such as issuing guarantees as security for loans, lending money at interest rate cheaper than market rate, granting business assurance or granting credit facilities, provided that such relationships are discriminatory.
- 5) Dominance through entering into intellectual property agreements, franchise agreements or agreements which grant exclusive rights in favor of foreigners or its group companies and such agreements result in transfers of expense and returns to foreigners;
- 6) Dominance through entering into procurement agreements, or management agreements with foreigners or its group companies or employees, or staffs of foreigners or its group companies and such agreements result in transfers of expenses and returns to foreigners.
- 7) Dominance through engaging in joint business operations with foreigners or its group companies, under which there are distributions or allocations of costs in a manner that results in transfers of expenses and returns to foreigners.
- 8) Dominance through entering into transactions in a manner that is a transfer pricing or a price collusion with foreigners or its group companies.

Sign (*Mrs. Preeyaporn Tangpaosak*)

(Mrs. Preeyaporn Tangpaosak)

Authorized person of Company/Organization

ALT Telecom Public Company Limited

Sign (*Ms. Preeyapun Bhuwakul*)

(Ms. Preeyapun Bhuwakul)

Authorized person of Company/Organization

ALT Telecom Public Company Limited

(Translation)



Report on Acts and Status of Foreign Dominance pursuant to the Notification of the National
Broadcasting and Telecommunications Commission on the Prescription of Prohibitions

Acts Constituting Foreign Dominance B.E. 2555 (2012), and the amendment for the Year 2026

1. Status of the licensee
 - 1.1 Company/Organization ALT Telecom Public Company Limited
 - 1.2 Type of licensee
 - Type II Telecommunication Business Licensee, with its own telecommunications network
 - Type III Telecommunication Business Licensee
 - Type II Internet Service Provider Licensee, with its own telecommunications network
 - International Internet Gateway and National Internet Exchange Type II, with its own telecommunications network
 - Type III Internet Service Provider
 - International Internet Gateway and National Internet Exchange Type III, with its own telecommunications network
 - Concessionaire
 - 1.3 Date of annual general meeting of shareholder 24 April 2026
 - 1.4 Shareholding proportion as at the annual general meeting
 - Percentage of shares held by Thai nationality shareholders..100..
 - Percentage of shares held by foreign shareholders.....0.....
 - 1.5 Prescription of shareholder's voting rights
 - One share per one vote
 - Others (Please specify)
2. Report on prohibitions of foreign dominance behavior

In each year, the Licensee has the duty to report the actions and the status of having foreign dominance to the NBTC within 30 days from the date of annual general meeting of shareholders, which the Company/Organization

 - does not has the behavior and status of foreign dominance.
 - has the behavior and status of foreign dominance

(Please specify).....
3. List of documents to be submitted, as follows;
 - 3.1 A copy of the minutes of the annual general meeting of shareholders (the agenda relevance to stipulation and reconsideration of the prohibitions according to the schedule of prohibitions enclosed with the Notification of the NBTC.)
 - 3.2 Other documents (please specify)

The Company/Organization hereby certifies that the report of prohibitions of foreign dominance behavior as previously provided is true.

Sign (Mrs. Preeyaporn Tangpaosak)

(Mrs. Preeyaporn Tangpaosak)

Authorized person of Company/Organization

ALT Telecom Public Company Limited

Sign (Ms. Preeyapun Bhuwakul)

(Ms. Preeyapun Bhuwakul)

Authorized person of Company/Organization

ALT Telecom Public Company Limited

Profiles of the Independent Directors representing as the proxy for the shareholders meeting



Mr. Suchart Laopreeda

Age 64

Percentage of shareholding (%)* -None- (Personal: None, Spouse: None, Minor Children: None,
Indirect : None)

Nationality Thai

Address 52/1 Moo.5 Bangkruiy - Sainoi Rd, Bangsrithong, Bangkruiy, Nonthaburi 11130

Current positions in ALT Telecom Public Company Limited

25 April 2024 – Present Chairman of Audit Committee

10 November 2015 – Present Independent Director

Member of Nomination Compensation and Corporate Governance
Committee

Member of Risk Management Committee

Member of Audit Committee

26 April 2024 Chairman of Nomination Compensation and Corporate Governance
Committee

Education

1991 Master of Accounting (Cost Accounting), Chulalongkorn University

1988 Bachelor of Political Science (Government), Ramkhamhaeng University

1985 Bachelor of Business Administration (Accounting), Krirk University

Other positions in 1 listed company

28 July 2021 - Present Independent Director

Chairman of Audit Committee

Member of Nomination and Remuneration Committee

Member of Risk Management Committee

Miss Grand International PCL.

Positions in 1 other company

2021 – Present Chairman of Audit Committee/ Independent Director, Equator Solar Five Co.,Ltd.

Other positions in a company competing with ALT -None-

Work experience related to the business of the Company and/or subsidiaries -None-

Work Experience during the past 5 years

2022 – Present Lecturer-Master of Business Administration Department, Ramkhamhaeng University
(The main career)

2021 – Present Chairman of Audit Committee/ Independent Director, Equator Solar Five Co.,Ltd.

2021 – 2023 Chairman of Audit Committee/ Independent Director,
Member of Nomination and Remuneration Committee
NBD Healthcare Co.,Ltd.

2016 – 10 September 2024 Chairman of Audit Committee/ Independent Director, Sirivej Medical Co., Ltd

2015-2523 Member of Audit Committee/ Independent Director, Munkong Steel Co., Ltd

1992-2021 Lecturer-Business Administration Department, Ramkhamhaeng University

Training on directorial roles

2024 Audit Committee Program 2024 , KEY concerns of Audit Committee in the age great transformation

2015 Director Accreditation Program (DAP) Batch 117/2015,
Thai Institution of Directors Association (IOD)

Training

2024 Insight in SET : AC Focus for sustainability

2021 Personal Data Protection Laws For telecommunication infrastructure providers by
Suphawatchara Malanond

2019 Seminar under the heading "Sustainability of the business in the digital age: know quickly - use it to be", EY Thailand

The familial relationship between directors and executives -None-

Criminal record during the past 10 years -None-

Agenda item of the AGM that the director has a conflict of interest with

Agenda 9 To consider and approve the directors' remuneration for the year 2026

Interests in the Company/ parent company/ subsidiary/ associated company/ other juristic person with possible conflict of interests within the past 2 years

- Being a director involving with the management, staffs, employees, consultants with monthly fee -None-
- Providing professional services (such as accounting audit, legal consultant) -None-
- Having significant business relationship which possibly restrain such director from independently conducting his/her duties. -None-

Remark: * Amount of shares held by spouse and minor children are included in the shareholding proportion as at 30 December 2025

Profiles of the Independent Directors representing as the proxy for the shareholders meeting



Mr. Panit Pujinda

Age 53

Percentage of shareholding (%)* -None- (Personal: None, Spouse: None, Minor Children: None,
Indirect : None)

Nationality Thai

Address 52/1 Moo.5 Bangkruay - Sainoi Rd, Bangsrithong, Bangkruay, Nonthaburi 11130

Date of first appointment

8 August 2025 -Present Chairman of Risk Management Committee

10 November 2015-Present Independent Director

Member of Audit Committee

Member of Risk Management Committee

Education

2006 Doctor of Engineering (Traffic Engineering) DAAD scholarship
Darmstadt University, Darmstadt, Germany

1998 Master of Planning, Department of Geography and Planning
University at Albany, State University of New York, USA

1994 Bachelor of Architecture, Faculty of Architecture, Chulalongkorn University

Other positions in listed company -None-

Positions in other company -None-

Other positions in a company competing with ALT -None-

Work experience related to the business of the Company and/or subsidiaries -None-

Work experience during the past 5 years

2023-Present President ,Thailand Walking and Cycling Institute

2015-Present President , Thai City Planners Society

2011-Present Chief of Healthy city research unit , Department of Urban and Regional Planning

	Faculty of Architecture, Chulalongkorn University
2006-Present	Committee – Master and Doctoral Program in of Urban and Regional Planning (continuous program)
	Committee, Department of Urban and Regional Planning
1998-Present	Lecturer , Department of Urban and Regional Planning
	Faculty of Architecture, Chulalongkorn University (The main career)

Training on directorial roles

2015	Director Accreditation Program (DAP) Batch 116/2015 , Thai Institution of Directors Association (IOD)
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Training

2025	P01 Preliminary to Corporate Sustainability, SET ESG101 Preliminary to Sustainability, SET Basic Cybersecurity , Department of Skill Development, Ministry of Labour
2024	Recu Hotel Investment and Marketing 15/2024 , Recu Academy
2021	Personal Data Protection Laws For telecommunication infrastructure providers by Suphawatchara Malanond

The familial relationship between directors and executives -None-

Criminal record during the past 10 years -None-

Agenda item of the AGM that the director has a conflict of interest with

Agenda 9 To consider and approve the directors' remuneration for the year 2026

Interests in the Company/ parent company/ subsidiary/ associated company/ other juristic person with possible conflict of interests within the past 2 years

- Being a director involving with the management, staffs, employees, consultants with monthly fee -None-
- Providing professional services (such as accounting audit, legal consultant) -None-
- Having significant business relationship which possibly restrain such director from independently conducting his/her duties. -None-

Remark: * Amount of shares held by spouse and minor children are included in the shareholding proportion as at 30

December 2025

(Translation)

The Company's regulations relating to shareholders meeting

1. Shareholders meeting

Article 24 The Board of Directors shall call for a shareholders' meeting which is an Annual General Meeting of shareholders within 4 months from the last day of the fiscal year of the Company.

Shareholders' meeting other than the one previously referred shall be called Extraordinary General Meetings. The Board of Directors may call for the Extraordinary General Meeting of Shareholders at any time as deemed appropriate.

One or more shareholders holding the aggregate number of shares of not less than ten percent of the total number of shares sold may, by subscribing their names, request the board of directors in writing to call an extraordinary meeting at any time, but the reasons for calling such meeting shall be clearly stated in such request. In this regard, the board of directors shall proceed to call a meeting of shareholders to be held within forty-five days as from the date the request in writing from the shareholders is received.

In case the board of directors fails to arrange for the meeting within such period under paragraph three, the shareholders who have subscribed their names or other shareholders holding the required aggregate number of shares may themselves call the meeting within forty-five days as from the date of expiration of the period under paragraph three. In such case, the meeting is deemed to be shareholders' meeting called by the board of directors and the Company shall be responsible for necessary expenses as may be incurred in the course of convening such meeting and the Company shall reasonably provide facilitation.

In the case where, at the meeting called by the shareholders under paragraph two, the number of the shareholders presented does not constitute quorum as prescribed by Article 27, the shareholders under paragraph two shall jointly compensate the Company for the expenses incurred in arrangements for holding that meeting.

Article 25. In calling a shareholders' meeting, the Board of Directors shall prepare a written notice specifying the place, date, time, agenda of the meeting and the matters to be proposed to the meeting in appropriate detail by clearly indicating whether it is a matter proposed for acknowledgement, for approval, or for consideration, as the case may be, including the opinion of the Board of Directors on the said matters. The said notice shall be distributed to the shareholders and the registrar for not less than 7 days prior to the date of the meeting. In addition, the notice shall be published in the newspaper for not less than 3 consecutive days and not less than 3 days prior to the date of the meeting.

The shareholders' meeting can be arranged in the region where the Company's headquarter located or other provinces throughout the country.

Article 29. The matters which should be conducted by the annual general meeting of shareholders are as follows

- 1) To consider and acknowledge the report of the Board of Directors concerning the company's business for the past year
- 2) To consider and approve the balance sheet and the income statement of for the past year
- 3) To consider and approve the appropriation of profit
- 4) To consider and elect new Directors to replace those who retire by rotation
- 5) To consider and appoint the auditor of the company and determine the auditing fee
- 6) Other business

2. Proxy

Article 26. As for the shareholders' meeting, the shareholder may appoint a proxy to attend the meeting and cast the votes on his/her behalf. The proxy form shall contain the appointment date and a signature of the shareholder, and shall comply with the details specified by the registrar.

The proxy shall submitted a proxy form to Chairman of the Board or any designated person appointed by the Chairman at the meeting venue prior to the proxy holder attends the meeting.

3. Quorum

Article 27. At a shareholder's meeting, there shall be either not less than 25 shareholders and proxies (if any) attending the meeting holding shares not less than one-third of the total number of shares sold by the company, or the number of shareholders and proxies attending the meeting is not less than one-half of the total number of shareholders, holding shares not less than one-third of the total number of shares sold by the company, whereby a quorum would then be constituted.

At any shareholders' meeting, if one hour has passed from the time specified for the meeting and the number of shareholder attending the meeting is yet to be adequate for a quorum as prescribed previously, and if such shareholders' meeting was called by a request of the shareholders, such meeting shall be canceled. If such meeting was not called by a request of the shareholders, a new meeting shall be called for and the notice calling for such meeting shall be dispatched to the shareholders for not less than 7 days prior to the date of the meeting. In the subsequent meeting, a quorum is not required.

The Chairman of the Board of Director shall preside at every shareholders' meeting, if the Chairman position is vacant, or the Chairman is not present at the meeting, if there is the Vice Chairman, such Vice Chairman shall act as Chairman of the meeting. In the event that there is no Vice Chairman or there is one but he/she cannot perform the duty, the meeting shall elect one of the shareholders to act as the Chairman of the meeting.

4. Votes

Article 28. With respect to the voting in any shareholders' meeting, the shareholders shall be entitled to one vote per one share. A resolution of shareholders' meeting shall require;

- 1) In an ordinary event, the majority votes of the shareholders who attend the meeting and cast their votes. (In case of a tie vote, the chairman of the meeting shall cast a vote to arbitrate the vote)
- 2) In the following events, a vote of not less than three-fourths (3/4) of the total number of votes of shareholders attending the meeting and have a voting right
 - a. The sale or transfer of the whole or the substantial part of the company's business to any other person(s)
 - b. The purchase or acceptance of transfer of the business of other private companies or the private companies to be a part of the company's business
 - c. The amendment or terminating of any agreement with respect to the granting of a lease of the whole or substantial parts of the company's business, the assignment to any other person(s) to manage the business of the company, or the amalgamation of the business with other person(s) for the purpose of profit and loss sharing
 - d. The amendment of the Company's memorandum of association and articles of association.
 - e. The increase or decrease of the Company's capital and the issuance of debentures.
 - f. Merging and termination of the Company

5. The Board of Directors

1. Qualification of director

Article 11. The Company's Board of Directors comprises of not less than 5 directors which one-half of the directors are residing in the country. All directors shall have full qualification prescribed by laws.

The director of the Company cannot conduct a business or enter into a partnership or be a director of other juristic person with the same nature which competes with the Company's business. Unless such director has declared those information to the shareholders' meeting prior to the appointment.

Regarding to the Company's business, the director shall honestly and carefully conduct his/her duty according to laws, objectives and the Company's articles of association, including the resolution of shareholders' meeting, in concern of the Company's benefit.

The director shall inform the Company as soon as possible on his/her conflict of interest; direct or indirect, to the agreement which the Company has engaged in during a fiscal year. The director shall as well inform the Company of the amount of shares and debentures of the Company and subsidiaries held by him/her, including the amount increase/decrease during a fiscal year.

2. Remuneration of director

Article 14. The directors are eligible to receive remuneration from the Company in terms of reward, attendance fee, pension, bonus, or other terms of remuneration as prescribed in the Company's articles of association or as approved by the shareholders' meeting. Such remuneration may be specified in fixed amount or the Company may set up the remuneration policy and specify the amount of remuneration, for each occasion or for indefinite period until change. The directors as well eligible to receive allowance and welfare according to the Company's articles of association.

However, the rules under the prior paragraph shall not apply to the Company's staff and employee whose rights and benefits as the Company's staffs and employees shall be remained after being appointed to be a director.

3. Director Appointment

Article 12. A shareholders' meeting shall elect a director using majority votes according to the following principles and rules;

- 1) A shareholder may has one voting rights per one share.
- 2) Shareholders may vote for a director individually.
- 3) Persons receiving highest votes respectively, shall be elected as the directors regarding to the number of directors supposed to be appointed or to be elected at such shareholder's meeting. In the event that the number of persons receiving equal votes exceed the number of directors supposed to be appointed or to be elect at such time, the Chairman shall arbitrage the vote.

Article 13. At every Annual General Meeting of shareholders, one-third of the existing directors shall resign. In case that the number of directors cannot be perfectly divided by three, the number of directors to resign must be the closet number. In the first and second year of the company registration, the directors must draw lots to resign. As for later years, the directors with the longest term must resign. The resigned directors are eligible for re-election.

Article 15. In addition to retirement by rotation, a director shall vacate office upon:

- (1) Death;
- (2) Resignation;
- (3) Loss of qualifications or possession of prohibited characteristics as prescribed by law;
- (4) Removal by a resolution of the shareholder meeting;
- (5) Removal by a court order.

6. Accounting, finance and auditing

1. Dividend and reserves

Article 34. No dividends shall be payable to the shareholders except out of profits. In case of accumulated deficit, no dividends shall be paid.

Dividend shall be paid within one month after the shareholders' meeting or the board of directors' meeting resolved to approve the dividend payment, as the case may be. The Company shall send a notification letter for dividend payment to shareholders and shall place public advertisement of dividend payment on a newspaper. Dividend payment outstanding shall not bear interest, if the dividend has been distributed within legal timeframe.

Article 35. The board of directors may declare for interim dividend to shareholder occasionally, if the Company's profit is sufficient to do so. After distribution of dividend, the Company shall report it to shareholders in the next shareholders' meeting.

Article 36. The dividend must be paid in proportion to the number of shares at the equal amount for each unless otherwise specified for preferred shares.

Article 37. The Company shall allocate, for reserve, less than 5 percent of its annual net profit, deducted by accumulated losses (if any), as reserve until such reserve is equivalent to not less than 10 percent of the Company's registered capital.

In the event that the Company has unregistered shares or has registered for capital increase, the Company may declare to pay partial or full dividends by issuing new shares to shareholders, after receives an approval from the shareholders' meeting.

2. Accounting Audit

Article 39. The fiscal year beginning on January 1st and ending on December 31th of each year.

Article 41. The board of directors shall arrange the preparation of balance sheet and profit and loss statement as at the end of the Company's fiscal year, which shall be reported to shareholders during the annual general meeting of shareholders for approval. The board of directors shall ensure an auditor to follow through on the preparation of accounting reports prior to presenting to the shareholders' meeting.

Article 42. The board of directors shall distribute the following documents to shareholders, altogether with an invitation documents for annual general meeting of shareholders;

- 1) A copy of balance sheet and profit and loss statement audited by the auditor, enclosed with the auditor's accounting audit report.
- 2) An annual report of the board of directors.

Article 43. The auditor has a duty to be present at a meeting of shareholders of the Company every time that is considered the balance sheet, the profit and loss account, and problems concerning the accounts of the Company in order to give explanations on audit to the shareholders. The Company shall also deliver to the auditor or of reports and documents that the shareholders ought to receive at such meeting of shareholders. In addition, the auditor shall not be a director, an employee, a staff member, nor a person holding any position in the Company.

The auditor has the power to examine documents, accounts and any other records concerning income,

Expenditure, as well as assets and liabilities of the Company during the office hours of the Company. To have the power to inquire a director, an officer, an employee of the Company to provide any statements and explanations that are necessary for the performance of their duties. The auditor must prepare a balance sheet report and an account proposed to the annual general meeting of shareholders, and also declare in the report whether the balance sheet has been prepared correctly and shows the true and correct business of the Company or not.

7. Miscellaneous

Article 47. The Schedule of prohibitions of Foreign Dominance Behaviors in compliance with the Notification of the National Broadcasting and Telecommunications Commission, Re: Prescription of Restricted Foreign Dominance Behaviors B.E. 2555 (2012) ("the Notification of NBTC") are as follows;

- 1) Dominance by holding shares through foreigners, agents or apparent agents, directly or indirectly, with a view to avoiding compliance with the Notification.
- 2) Dominance by holding shares through foreigners themselves, their representatives or agent whereby (i) such share have special rights in term of higher voting rights than their shareholdings, or (ii) such shares have preferential rights that are better than shares held by Thai shareholders.
- 3) Dominance through foreigners having controlling power or influential power, directly or indirectly, in policy making, management, operation, appointment of directors, or senior executives.
- 4) Dominance through entering into legal relationships with source of funds and loans from foreigners or its group companies, such as issuing guarantees as security for loans, lending money at interest rate cheaper than market rate, granting business assurance or granting credit facilities, provided that such relationships are discriminatory.
- 5) Dominance through entering into intellectual property agreements, franchise agreements or agreements which grant exclusive rights in favor of foreigners or its group companies and such agreements result in transfers of expense and returns to foreigners;
- 6) Dominance through entering into procurement agreements, or management agreements with foreigners or its group companies or employees, or staffs of foreigners or its group companies and such agreements result in transfers of expenses and returns to foreigners.
- 7) Dominance through engaging in joint business operations with foreigners or its group companies, under which there are distributions or allocations of costs in a manner that results in transfers of expenses and returns to foreigners.
- 8) Dominance through entering into transactions in a manner that is a transfer pricing or a price collusion with foreigners or its group companies.

หนังสือมอบฉันทะ (แบบ ข.)

Proxy Form B

ติดอากรแสตมป์

20 บาท

(20 Baht Stamp

Duty)

เลขทะเบียนผู้ถือหุ้น

Shareholder registration number

เขียนที่

Written at

วันที่เดือนพ.ศ.

Date

Month

Year

(1) ข้าพเจ้า สัญชาติ

I/We

Nationality

อยู่บ้านเลขที่

Residing at

(2) เป็นผู้ถือหุ้นของบริษัท แอลที เทเลคอม จำกัด (มหาชน) (บริษัท)

Being a shareholder of ALT Telecom Public Company Limited,

โดยถือหุ้นจำนวนทั้งสิ้นรวมหุ้นและออกเสียงลงคะแนนได้เท่ากับเสียง ดังนี้

holding the total amount of shares and having voting rights equivalent to vote(s), as follows:

 หุ้นสามัญหุ้น ออกเสียงลงคะแนนได้เท่ากับเสียง

Ordinary share share(s) and having voting rights equivalent to vote(s)

 หุ้นบุริมสิทธิหุ้น ออกเสียงลงคะแนนได้เท่ากับเสียง

Preferred share share(s) and having voting rights equivalent to vote(s)

(3) ขอมอบฉันทะให้ (ผู้ถือหุ้นสามารถมอบฉันทะให้กรรมการอิสระของบริษัทได้ โปรดใช้ข้อมูลตามหมายเหตุข้อ 4)

Here by authorized (Shareholder can authorize the Company's independent director, please refer to details in Remark No.4)

 1. ชื่อ.....อายุปี อยู่บ้านเลขที่.....

Name

Age

years Address No

ถนนตำบล/แขวงอำเภอ/เขต

Road

Sub-district

District

จังหวัดรหัสไปรษณีย์

หรือ

Province

Postal Code

or

2. ชื่อ.....อายุ.....ปี อยู่บ้านเลขที่.....
Name Age years Address No
ถนน.....ตำบล/แขวง.....อำเภอ/เขต.....
Road Sub-district District
จังหวัด.....รหัสไปรษณีย์.....
Province Postal Code

3. ชื่อ นายสุชาติ เหล่าปรีดา.....อายุ 64 ปี อยู่บ้านเลขที่ 52/1.....
Name Mr. Suchart Laopreeda Age 64 years Address No. 52/1
ถนน บางกรวย-ไทรน้อย.....ตำบล/แขวง บางสีทอง.....อำเภอ/เขต.....บางกรวย
Road Bangkruay-Sai Noi Sub-district Bangsithong District Bangkruay
จังหวัด.....นนทบุรี.....รหัสไปรษณีย์ 11130.....หรือ
Province Nonthaburi Postal Code 11130 Or

4. ชื่อ นายพนิต ภูจินดา.....อายุ 53 ปี อยู่บ้านเลขที่ 52/1.....
Name Mr. Panit Pujinda Age 53 years Address No. 52/1
ถนน บางกรวย-ไทรน้อย.....ตำบล/แขวง บางสีทอง.....อำเภอ/เขต.....บางกรวย
Road Bangkruay-Sai Noi Sub-district Bangsithong District Bangkruay
จังหวัด.....นนทบุรี.....รหัสไปรษณีย์ 11130.....
Province Nonthaburi Postal Code 11130

คนใดคนหนึ่งเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าร่วมประชุมและออกเสียงลงคะแนนในการประชุม
สามัญผู้ถือหุ้นประจำปี 2569 ในวันศุกร์ที่ 24 เมษายน 2569 เวลา 13.00 น. โดยประชุมผ่านสื่ออิเล็กทรอนิกส์ (E-AGM)
ถ่ายทอดสดจากห้องประชุมบริษัท เอแอลที เทเลคอม จำกัด (มหาชน) เลขที่ 52/1 หมู่ 5 ถนนบางกรวย – ไทรน้อย ตำบล
บางสีทอง อำเภอบางกรวย จังหวัดนนทบุรี 11130 หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

Anyone of the above as my representative to attend and vote on my behalf at the Annual General Meeting of shareholders 2026, which will be held on Friday, 24 April 2026, at 13.00 hrs. The meeting will be conducted via electronic media (E-AGM), broadcast live from ALT Telecom Public Company Limited's meeting room; No. 52/1 Moo 5, Bangkruay-Sai Noi Road, Bangsithong Sub-district, Bangkruay District, Nonthaburi Province 11130, Thailand , or on any date, time and venue of any postponement thereof.

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

I/We hereby authorize the proxy holder to vote on my behalf at this meeting as follows;

วาระที่ 1 พิจารณารับรองรายงานการประชุมสามัญผู้ถือหุ้น ประจำปี 2568 เมื่อวันที่ 25 เมษายน 2568

Agenda 1 To consider and certify the Minutes of the Annual General Meeting of Shareholders for the year 2025 held on April 25, 2025.

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) The proxy holder shall vote in accordance with my wish as follows;

เห็นด้วยเสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve vote(s) Disapprove vote(s) Abstain vote(s)

วาระที่ 2 รับทราบผลการดำเนินงานของบริษัทในรอบปี 2568

Agenda 2 To acknowledge the report of the Company's annual operating results for the year 2025

เนื่องจากวาระนี้เป็นวาระแจ้งเพื่อทราบ จึงไม่มีการออกเสียงลงคะแนน

Due to this agenda is for acknowledgement, no casting vote is required.

วาระที่ 3 พิจารณานุมัติงบการเงินซึ่งประกอบด้วยงบแสดงฐานะการเงิน งบกำไรขาดทุนเบ็ดเสร็จ งบแสดงการเปลี่ยนแปลงส่วนของผู้ถือหุ้น และงบกระแสเงินสด ประจำปี สิ้นสุดวันที่ 31 ธันวาคม 2568 และรายงานของผู้สอบบัญชี

Agenda 3 To consider and approve the Financial Statements, which consisting of the Statements of Financial Position, the Statement of Comprehensive Income, the Statement of Changes in Shareholders' Equity and the Cash Flow Statement for the year ended December 31, 2025, altogether with the auditor's report.

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) The proxy holder shall vote in accordance with my wish as follows;

เห็นด้วยเสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve vote(s) Disapprove vote(s) Abstain vote(s)

วาระที่ 4 พิจารณานุมัติการงดจ่ายเงินปันผลสำหรับผลการดำเนินงานประจำปี 2568

Agenda 4 To consider and approve the omission of dividend payments for the operating results of the year 2025

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) The proxy holder shall vote in accordance with my wish as follows;

เห็นด้วยเสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve vote(s) Disapprove vote(s) Abstain vote(s)

วาระที่ 5 พิจารณาแต่งตั้งผู้สอบบัญชีและกำหนดค่าตอบแทน ประจำปี 2569

Agenda 5 To consider and approve the appointment of auditors and the auditor's remuneration for the year 2026

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) The proxy holder shall vote in accordance with my wish as follows;

เห็นด้วยเสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve vote(s) Disapprove vote(s) Abstain vote(s)

วาระที่ 6 พิจารณาแต่งตั้งกรรมการแทนกรรมการที่ออกตามวาระ

Agenda 6 To consider and approve the appointment of directors to replace the directors who retired by rotation

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) The proxy holder shall vote in accordance with my wish as follows;

เห็นด้วยเสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve vote(s) Disapprove vote(s) Abstain vote(s)

เห็นด้วยกับการแต่งตั้งกรรมการเป็นรายบุคคล

Elect each nominated director individually

1. นายอนันต์ วรดิพิพงษ์

Mr. Anant Voratitipong

เห็นด้วยเสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve vote(s) Disapprove vote(s) Abstain vote(s)

2. นายจิรศิลป์ จยาวรรณ

Mr.Chirasil Chayawan

เห็นด้วยเสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve vote(s) Disapprove vote(s) Abstain vote(s)

3. นางปริญาภรณ์ ตั้งเผ่าศักดิ์

Mrs.Preeyaporn Tangpaosak

เห็นด้วยเสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve vote(s) Disapprove vote(s) Abstain vote(s)

วาระที่ 7 พิจารณานุมัติการเพิ่มจำนวนกรรมการ และแต่งตั้งกรรมการเข้าใหม่

Agenda 7 To consider and approve the increase in the number of directors and the appointment of new directors.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
(b) The proxy holder shall vote in accordance with my wish as follows;

เห็นด้วยเสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve vote(s) Disapprove vote(s) Abstain vote(s)

วาระที่ 8 พิจารณานุมัติการเปลี่ยนแปลงกรรมการผู้มีอำนาจลงนามของบริษัท

Agenda 8 To consider and approve the change of the Company's authorized signatories.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
(b) The proxy holder shall vote in accordance with my wish as follows;

เห็นด้วยเสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve vote(s) Disapprove vote(s) Abstain vote(s)

วาระที่ 9 พิจารณากำหนดค่าตอบแทนกรรมการสำหรับปี 2569

Agenda 9 To consider and approve the directors' remuneration for the year 2026

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
(b) The proxy holder shall vote in accordance with my wish as follows;

เห็นด้วยเสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve vote(s) Disapprove vote(s) Abstain vote(s)

วาระที่ 10 พิจารณานุมัติการกำหนดข้อห้ามการกระทำที่มีลักษณะเป็นการครอบงำกิจการโดยคนต่างด้าว พ.ศ. 2555 และที่แก้ไขเพิ่มเติม ประจำปี 2569

Agenda 10 To consider and approve the prescription of prohibited acts having nature of foreign dominance B.E.2012 (2555) and as amended for the year 2026

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
- (b) The proxy holder shall vote in accordance with my wish as follows;
- | | | | | | |
|---|---------|---|---------|--|---------|
| <input type="checkbox"/> เห็นด้วย | เสียง | <input type="checkbox"/> ไม่เห็นด้วย..... | เสียง | <input type="checkbox"/> งดออกเสียง..... | เสียง |
| Approve | vote(s) | Disapprove | vote(s) | Abstain | vote(s) |

วาระที่ 11 พิจารณาเรื่องอื่น ๆ (ถ้ามี)

Agenda 11 Other matters (if any).

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
- (b) The proxy holder shall vote in accordance with my wish as follows;
- | | | | | | |
|---|---------|---|---------|--|---------|
| <input type="checkbox"/> เห็นด้วย | เสียง | <input type="checkbox"/> ไม่เห็นด้วย..... | เสียง | <input type="checkbox"/> งดออกเสียง..... | เสียง |
| Approve | vote(s) | Disapprove | vote(s) | Abstain | vote(s) |

(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุในหนังสือมอบฉันทะนี้ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

If the proxy does not vote in accordance with my/our voting instructions specified herein, such vote shall be deemed incorrect and is not made on my/our behalf as the shareholder.

(6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้หรือระบุไว้ไม่ชัดเจนหรือในกรณีที่ที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In the event that I/we have not specified or have not clearly specified my/our voting instruction in any agenda, or in the event that the meeting considers or passes resolutions in any matters other than those specified above, including in the event that there is any amendment or addition of any facts, the proxy shall have the right to consider and vote on my/our behalf as he/she deems appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้า
ระบุในหนังสือมอบฉันทะให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any acts performed by the proxy in this meeting, except in the event that the proxy does not vote in
accordance with my/our voting instructions specified herein, shall be deemed to be the actions performed by
myself/ourselves.

ลงชื่อ/ Signed.....ผู้มอบฉันทะ /Granter
(.....)

ลงชื่อ/ Signed.....ผู้มอบฉันทะ /Granter
(.....)

ลงชื่อ/ Signed.....ผู้รับมอบฉันทะ/Proxy
(.....)

ลงชื่อ/ Signed.....ผู้รับมอบฉันทะ/Proxy
(.....)

หมายเหตุ/ Remark:

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

Shareholder who appoints a proxy shall appoint only one proxy to attend and vote at the meeting, and may not split his/her votes to different proxies to vote separately.

2. วาระเลือกตั้งกรรมการสามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล

In the agenda regarding election of directors, the entire group of nominated directors, or any individual nominated directors, can be elected.

3. ในกรณีที่มีวาระที่พิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข. ตามแนบ

In the case where there are agenda other than those specified above, additional details may be specified in the Attachment to this Proxy Form B.

4. กรณีที่ผู้ถือหุ้นประสงค์จะมอบฉันทะให้กับกรรมการอิสระ สามารถมอบฉันทะให้กรรมการอิสระของบริษัททั้ง 2 ท่าน เนื่องจากในกรณีที่มีเหตุสุดวิสัยที่ทำให้กรรมการท่านใดท่านหนึ่งไม่สามารถเข้าร่วมประชุมได้ กรรมการอีกท่านที่เข้าร่วมประชุมจะได้ทำหน้าที่เป็นผู้รับมอบฉันทะและออกเสียงลงคะแนนแทนท่านได้ ดังต่อไปนี้ (รายละเอียดข้อมูลเกี่ยวกับกรรมการอิสระที่เป็นตัวแทนรับมอบฉันทะในการประชุมผู้ถือหุ้น ตามสิ่งที่ส่งมาด้วย 11.)

Shareholder who prefers to appoint an independent director as a proxy, must authorize 2 independent directors of the Company. This is due to the fact that should an independent director of the Company be unable to attend the meeting because of an occurrence of any force majeure event, another independent director will then be able to attend and vote in the meeting on behalf of such shareholder as follows; (Details of the independent directors available are set out in Enclosure 11.)

(1) นายสุชาติ เหล่าปรีดา / Mr.Suchart Laopreeda or

(2) นายพนิต ภูจินดา / Mr.Panit Pujinda

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.

Attachment to Proxy Form B

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท เอแอลที เทเลคอม จำกัด (มหาชน) ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันศุกร์ที่ 24 เมษายน 2569 เวลา 13.00 น. โดยประชุมผ่านสื่ออิเล็กทรอนิกส์ (E-AGM) ถ่ายทอดสดจากห้องประชุมบริษัท เอแอลที เทเลคอม จำกัด (มหาชน) เลขที่ 52/1 หมู่ 5 ถนนบางกรวย – ไทรน้อย ตำบลบางสีทอง อำเภอบางกรวย จังหวัดนนทบุรี 11130 หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

The appointment of proxy by a shareholder of ALT Telecom Public Company Limited for 2026 Annual General Meeting of shareholders , which will be held on Friday, 24 April 2026, at 13.00 hrs. The meeting will be conducted via electronic media (E-AGM), broadcast live from ALT Telecom Public Company Limited's meeting room; No. 52/1 Moo 5, Bangkruey-Sai Noi Road, Bangsithong Sub-district, Bangkruey District, Nonthaburi Province 11130, Thailand, or such other date, time and place as the meeting may be postponed.

วาระที่ เรื่อง

Agenda Re:

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) The proxy holder shall vote in accordance with my wish as follows;

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ เรื่อง

Agenda Re:

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) The proxy holder shall vote in accordance with my wish as follows;

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ เรื่อง

Agenda Re:

(ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate

(ข) ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) The proxy holder shall vote in accordance with my wish as follows;

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ เรื่อง

Agenda Re:

(ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate

(ข) ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) The proxy holder shall vote in accordance with my wish as follows;

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ เรื่อง

Agenda Re:

(ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate

(ข) ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) The proxy holder shall vote in accordance with my wish as follows;

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ เรื่อง

Agenda **Re:**

ชื่อกรรมการ

Director's name

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Approve Disapprove Abstain

ชื่อกรรมการ

Director's name

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Approve Disapprove Abstain

ชื่อกรรมการ

Director's name

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Approve Disapprove Abstain

วาระที่ เรื่อง

Agenda **Re:**

(ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate

(ข) ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) The proxy holder shall vote in accordance with my wish as follows;

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Approve Disapprove Abstain

วาระที่ เรื่อง

Agenda **Re:**

(ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) The proxy holder shall vote in accordance with my wish as follows;

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ เรื่อง.....

Agenda Re:

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) The proxy holder shall vote in accordance with my wish as follows;

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ เรื่อง.....

Agenda Re:

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) The proxy holder shall vote in accordance with my wish as follows;

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ เรื่อง.....

Agenda Re:

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) The proxy holder shall vote in accordance with my wish as follows;

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

ลงชื่อ/ Signed.....ผู้มอบฉันทะ /Granter
(.....)

ลงชื่อ/ Signed.....ผู้มอบฉันทะ /Granter
(.....)

ลงชื่อ/ Signed.....ผู้รับมอบฉันทะ/Proxy
(.....)

ลงชื่อ/ Signed.....ผู้รับมอบฉันทะ/Proxy
(.....)

Guideline for attending the shareholders meeting via Electronic Media (E-AGM)

Shareholders or proxy holders who wish to attend the meeting

In the case of notifying intention by submitting the Meeting Acceptance Form(Meeting notice featuring a QR Code for company/securities information) and identity verification documents via E-mail: comsec@alt.co.th (please specify your email address and mobile phone number).Furthermore, the original documents must be delivered to the company by Tuesday, April 21, 2026.

In case of notifying the intention to attend the meeting via E-Request by scanning the QR Code with relate documents by March 24, 2026 to April 21,2026.

The Company shall verify the list of shareholders according to the closing information of the shareholders' register book who have the right to attend the meeting wholly and correctly. After that, the electronic conferencing service provider will send a Link to attend the meeting and the user manual to the Email you have sent to inform the Company. The Link will be sent two days in advance of the meeting date.

Requesting to attend the meeting via electronic media

Shareholders wishing to attend the meeting via electronic media must notify their intention to attend the meeting in two ways as follows:

1. Submit your request to attend the meeting by sending information via email comsec@alt.co.th with the original documents to;

Company Secretary Department
ALT Telecom Public Company Limited
52/1 Moo 5 Bangkruey - Sainoi Road, Bangsithong, Bangkruey,
Nonthaburi 11130

2. Submit your request to attend the meeting by sending information via E-Request through QR Code.

Scan QR Code	Link URL
	LINK : https://alt.thekoble.com/agm/emeeting/index/1

If shareholders wish to notify their intention to attend the meeting via electronic media (E-AGM) by sending information via Email or postal:

In case of notifying intention by submitting the Meeting Acceptance Form(Meeting invitation notice containing a QR Code for company/securities information) and identity verification documents via E-mail: comsec@alt.co.th (please specify your E-mail address and mobile phone number).The original documents

must also be delivered to the company by Tuesday, April 21, 2026, as per the details in Item 2. Please clearly specify your mobile phone number for registration purposes and attach the following supporting documents:

1. Attach a copy of proof of identity to confirm the right to attend the E-AGM meeting.

1.1 Individual Shareholder

- If a shareholder wishes to attend the meeting in person via E-Meeting:
 - Attach a copy of a valid government-issued identification document such as an ID card, government ID card, driver's license, or passport. In case of name-surname changes, shareholders are requested to attach supporting evidence.
- If a shareholder appoints another person to attend the meeting on his/her behalf via E-Meeting:
 - The proxy form according to the attached template accompanying the meeting invitation, must be filled in correctly and completely, signed by both the grantor and the grantee. The company will be responsible for the stamp duty of 20 baht.
 - A copy of the proxy grantor's identity document, such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed certifying the true copy of the proxy.
 - A copy of the proxy grantee's identity document, such as an ID card, a government official an ID card, passport (In the case of foreigners) that have not expired and signed certifying the true copy of the proxy.

1.2 Shareholders who are juristic persons

- If the person authorized to sign on behalf of the juristic person (director) wishes to attend the meeting in person via electronic media (E-Meeting)
 - A copy of the certificate of registration of the legal entity shareholder, issued no more than 6 months prior to the shareholders meeting, must be submitted. The copy must be certified as true and correct by a director authorized to sign on behalf of the legal entity, and must bear the company's official seal (if any).
 - A copy of the identity document of the representative of the juristic person (director), such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed to certify the true copy.
- If the proxy is assigned to attend the meeting instead via electronic media (E-Meeting)
 - The Proxy Form (Form A or Form B) has been completed accurately and signed by the grantor and the grantee. The company will be responsible for the stamp duty of 20 baht.
 - A copy of the certificate of registration of the shareholder, issued no more than 6 months prior to the date of the shareholder meeting, with the certification of the

authenticity of the copy signed by an authorized officer of the registered company, along with the important seal of the company (if available).

- A copy of the identity document of the representative of the juristic person (director), such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed to certify the true copy.
- Copy of the identity document of the proxy as in the case of individual persons as mentioned above.

Suppose the documents or evidence mentioned above are not Thai or English versions. In that case, the shareholders must present an English translation of the document signed to certify the translation by the shareholder or by an authorized signatory to bind that juristic person (in the case of a juristic person).

2. Submit the documents requesting to attend the meeting via electronic media (item 1) and proof of identity together with supporting documents (item 2) by sending to the Company **Within April 21, 2026**

- E-Mail channel : comsec@alt.co.th with send the original document to the company.
- Postal channel : Company Secretary Department
ALT Telecom Public Company Limited
52/1 Moo 5 Bangkruay - Sainoi Road, Bangsithong, Bangkruay, Nonthaburi 11130

In the case of shareholder wishes to submit request to attend the meeting by sending information via E-Request through QR Code or below URL link

1. Request to attend the meeting via Web Browser: Chrome by going to

Scan QR Code	เข้าไปที่ URL
	LINK : https://alt.thekoble.com/agm/emeeting/index/1

2. Fill in the information of shareholders:

1. Securities holder account number
2. Name (do not include a title)
3. Last name
4. ID Card Number
5. Choose to accept the terms and consent to access to personal information
6. Press "Confirm"

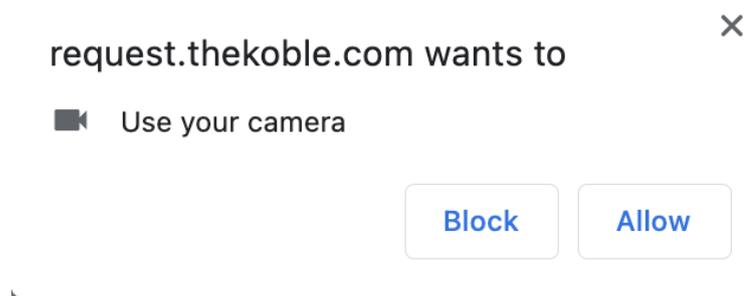
3. Check the name of the shareholder and the number of shares. If correct, please fill in shareholder information.

1. Name - Surname (English)
2. Email to receive a link to attend the meeting
3. Mobile phone number
4. Select the attendance type:
 - i. Attend the meeting in person via E-AGM
 - ii. Authorize the individual person to attend the meeting via E-AGM
 - iii. Assign a proxy to an independent director
5. Press "Next"

In the case of shareholders attending the meeting in person

Record photos of shareholders

1.1 Press "Allow" to accept the website to access the camera.



1.2 Take a photo of a full ID card:

- Press "Take a photo"
- Press "Save"
- If you want to take another shot, please press the "Retry" button.

1.3 Take a picture of the shareholder holding an ID card :

- Press "Take a photo"
- Press "Save"
- If you want to take another shot, please press the "Retry" button.

1.4 Press "Next"

1.5 The system will display a message "Information received successfully," check the name, surname, and number of shares again

1.6 Press "Finish."

In the case of appointing the individual person to attend the meeting via E-AGM:

1. Record photos, shareholder information (as in the case of shareholders attending the meeting in person)

2. Save the proxy's information and attach supporting documents
 - a. Name-surname of the proxy (Thai language)
 - b. Name-surname of the proxy (English)
 - c. Attach a copy of the proxy's identity document
 - d. Attach the proxy form with complete information and signature
 - e. Press "Next"
3. Press "Next"
4. The system will display a message "Information received successfully," check the name, surname, and number of shares again
5. Press "Finish."

In the case of appointing a proxy to an independent director:

1. Record photos, shareholder information (Like in the case of shareholders attending the meeting in person)
2. Attach the completed and signed proxy form
3. Press "Next"
4. The system will display a message "Information received successfully," check the name, surname, and number of shares again
5. Press "Finish".

Electronic Meeting Attendance (E-AGM):

1. Once the shareholders or proxies wish to attend the meeting and have been fully verified, you will receive an Email from the meeting organizer, a link for attending the meeting, and a system's user manual two days before the meeting date. Please study the manual on how to use the E-AGM meeting system in detail. **If you haven't received the Email within the April 23, 2026**, please get in touch with the Company immediately.
2. Meeting attendance and voting via electronic media can be used with computers/notebooks/tablets and mobile phones via Web Browser: Chrome with 4G internet speed or home internet basic.

Note: In case of meeting via tablet and mobile phone, Zoom Cloud Meeting program must be installed before attending the meeting, which can be downloaded as follows:

OS system	Android system
	
https://apps.apple.com/th/app/zoom-cloud-meetings/id546505307	https://play.google.com/store/apps/details?id=us.zoom.videomeetings

3. The system will open for meetings 60 minutes before the start of the meeting. However, the live broadcast will only start at the time of the meeting.
4. To log in, attendees must use the information of the shareholder registration number and the shareholder's ID card number.
5. Voting through the E-Voting system, you will be able to vote for each agenda only by voting for agreeing, disagreeing, or abstaining. In case of not voting in any agenda, the system will be deemed to vote as agree immediately (using the vote-counting method by pouring votes towards agreeing).
6. If attendees have any problems or problems in using the E-AGM system, you can contact OJ International Co., Ltd. at the phone number specified in the Email that sends you the system's user manual.

If a shareholder wishes to appoint an independent director as a proxy:

Suppose any shareholders cannot attend the E-AGM meeting in person or cannot appoint other proxies to attend the E-AGM meeting and wish to appoint an independent director as a proxy. In this regard, they can send a proxy form ([Enclosure13.](#)) specifying the proxy as the independent directors as specified by the Company along with supporting documents to the Company by the date **within April 21, 2026** via the following channels:

- By E-Mail : comsec@alt.co.th with send the original documents to the company.
- By Postal : Company Secretary Department, ALT Telecom Public Company Limited
52/1 Moo 5 Bangkruay - Sainoi Road, Bangsithong, Bangkruay, Nonthaburi 11130

Note: If the shareholders specify their votes in each agenda, the independent directors will cast their votes as specified in the proxy form. In which the voting in each agenda, shareholders have the right to vote in agreeing, disagreeing, or abstaining only and cannot divide a partial vote (unless it is a Custodian vote).

In the case of a shareholder who is a foreign investor and appoints a custodian in Thailand to be a stock depository and keeper

Please submit the following information:

1. The Proxy Form C (You can request a Proxy Form C from the company's secretary department or download the form from the company's website at alt.co.th under the "Investor Relations" menu, sub-category "Shareholders' Meeting"). Complete the form with accurate information, sign by both the grantor and the grantee, and affix a revenue stamp worth 20 baht.
2. Custodian juristic person registration certificate (Custodian) with a signature certifying true copy by the authorized signatory on behalf of the juristic person of the Custodian or the attorney with the corporate seal (if any).
3. A power of attorney from the shareholders for the Custodian to be authorized to sign the proxy form;
4. A letter confirming that the person signing the proxy form is authorized to operate a custodian business;

5. Copy of ID card, or a copy of government official ID card, or copy of passport (In the case of foreigners) of the proxy with certified the true copy;
6. Submit information via the following channels:
 - By E-Mail : comsec@alt.co.th with send the original documents to the company.
 - By Postal : Company Secretary Department, ALT Telecom Public Company Limited
52/1 Moo 5 Bangkruay - Sainoi Road, Bangsithong, Bangkruay, Nonthaburi 11130

*** This E-AGM meeting will be an electronic meeting only and will not be held in a conventional meeting venue; therefore, shareholders are requested not to come to the Company. ***

Submitting advice or questions related to business, industry, Company performance, or related to any agenda which will be considered at the E-AGM meeting:

If shareholders wish to submit suggestions or questions, they can be done in two ways as follows:

1. Send advice or questions in advance to the Company before the meeting date through the following channels:
 - E-Mail : ir@alt.co.th
 - Telephone : 02-863-8999
 - Postal : Company Secretary Department, ALT Telecom Public Company Limited, 52/1 Moo 5 Bangkruay - Sainoi Road, Bangsithong, Bangkruay, Nonthaburi 11130
2. Submit advice or questions during the meeting to those attending the E-AGM meeting. The attendee must specify his/her first and last name and state whether his/her is a shareholder attending the meeting himself/herself or a proxy. Before every suggestion or question is submitted, the Company has opened channels for sending advice and questions during the meeting as follows:
 - Chat channel for text messages;
 - An audio chat channel where attendees press the raising hand button and turn on the microphone on their device after the operator sends you an invitation to chat. Please turn off the microphone after the conversation is finished every time (For more details, please refer to the user manual sent to the attendees' Emails).

In this regard, if shareholders have questions about the meeting, they can contact the following staff:

1. Regarding submitting documents confirming identity to attend the shareholders' meeting via E-Meeting, please contact the Company Secretary for further information via the Company's contact channels as detailed above.
2. Regarding the process of attending the meeting and voting via E-Meeting, in the case of correct and complete identity verification, please contact OJ International Co., Ltd. at the phone number specified in the Email that sends you the system's user manual.

PRIVACY NOTICE FOR THE SHAREHOLDER MEETING

For the Shareholders Meeting of ALT Telecom Public Company Limited

ALT Telecom Public Company Limited (“the Company”) values the personal information of the shareholders and/or proxies from the shareholders (“You”), to comply with the Personal Data Protection Act B.E. 2562 (2019) and in accordance with the Company’s Personal Data Protection Policy. The Company would like to inform you about the details of personal data protection for the Company’s shareholders meeting as follows:

1. Collection of Personal Information

The Company will collect the personal information from you directly by filling in the form specified by the Company, or from your inquiries by any means or from a request to submit documents containing your personal information to the Company. However, there may be cases in which the Company will collect your personal information from other sources within the framework of legally permissible actions to achieve the aforementioned purposes, for example: obtaining information from the Securities Registrar. The basic personal information that the Company collects is as follows:

1.1 General Personal Information

- (1) Identity Data : Name, Surname, Identity Card Number, Passport Number, Date of Birth, Gender, Age, Nationality, Signature, Information on Name-Surname Changed, Photographs, Photo/Video Recording
- (2) Contact Data : Address, Telephone Number, Email
- (3) Financial Data : Bank Account Number (used to receive benefits in case of dividend payment, principal and/or interest), Number of Shares/Debentures (units)
- (4) Communication Data : Recording information or audio when contacting the Company
- (5) Information about participation in various activities of the Company : photos or videos
- (6) Information about electronic accounts : Username, Line ID

2. Purpose of Collecting, Using and Disclosing of Personal Information

The Company will use your personal information collected under Section 1 under the following purposes:

- 2.1 The Company will use your personal information to request/provide or conducting the AGM meeting, including the use of your personal data or proxies to verify identity, submitting relevant documents or for any action to comply with the resolutions of the AGM meeting and by law, or to comply with the order of the government agency according to the Public Limited Companies Act B.E. 2535, the Civil and Commercial Code and any other relevant laws.
- 2.2 The Company will use your personal information for the preparation of the Minutes of the AGM meeting and as evidence of attendance, including for any purpose as necessary in connection with the AGM meetings in the legitimate interests of the Company or of any person

or entity other than the Company unless such benefits are less important than your fundamental rights.

2.3 The Company will use your personal information for screening people at risk of COVID-19, to achieve the objectives on the public health benefits, the preventing dangerous communicable diseases, and in accordance with various measures established by the relevant government agencies and related to organizing the AGM meeting.

2.4 The Company may arrange for the recording of photos and/or videos at the AGM meetings where your image may appear in such photos and/or videos. The Company may take such photos and/or videos are used for electronic and print reporting and publicity of the AGM meetings.

3. Retention of Personal Information

The Company will keep your personal information in the form of documents/scans to the computer system in the form of electronic files. The Company will keep your personal information throughout the period you still have the status of a shareholder of the Company and continue to keep for a period of 10 (ten) years from the date the Company last received personal information from you or from the date you no longer have the status of a shareholder of the Company in order to comply with the law.

After the expiration of such period, the Company will destroy your personal information or take any action to make your personal information non-identifiable.

4. Disclosure of Personal Information

The Company may disclose your personal information to third parties as follows:

4.1 Subsidiaries, affiliates and companies in the Company's group for the purpose of achieving the objectives stated above.

4.2 Government agencies, regulatory agencies or other agencies as required by law including officials who exercise legal powers such as the courts, the police, the Securities and Exchange Commission, the Revenue Department.

4.3 Agents, contractors/subcontractors and/or service providers for any operations related to the AGM meetings of the Company, such as service provider of organizing activities and facilitating of the shareholders, auditor, lawyer, legal advisor, financial institutions appointed as financial advisors.

4.4 Banks with obligations to pay to the shareholders

4.5 Shareholder Registrar

5. Rights as a Personal Data Subject

The Personal Data Protection Act B.E. 2562 (2019), stipulates a number of rights of personal information subjects. These rights will come into effect when the law on these rights comes into force. The details of various rights are as follows:

- a .Right to request access and obtain a copy of personal information
- b .Right to obtain personal information
- c .Right to object to the collection, use or disclosure of personal information
- d .Right to request deletion or destruction of personal information
- e .Right to request the suspension of the use of personal information
- f .Right to request correction of personal information
- g .Right to withdraw your consent to the collection, use or disclosure of personal information

The request for the exercise of such rights shall be made through the channels specified by the Company. In the event that you submit a request to exercise your rights under the provisions of the Personal Data Protection Act B.E. 2562 (2019), it will take action within the time limit required by law once the Company receives the request and verify the accuracy of such case. However, the Company has the right to refuse or not act upon your request where specifically required by law.

6. Amendments

The Company may amend and update this Privacy Notice from time to time, and when such changes are made the Company will announce to you via the Company's website and/or the invitation letter for the Annual General Meeting of the Shareholders and/or any channels for notifying news of the Stock Exchange of Thailand and/or notify you via email. If your consent is required, the Company will also ask further.

7. Contact

In the event that you have questions or want to inquire more about the protection of personal information, collection, use or disclosure of your personal information, exercise of your rights or have any complaints, can contact the Company as following:

ALT Telecom Public Company Limited

Contact Place : No. 52/1 Moo 5, Bangkruay-Sai Noi Road, Bangsithong, Bangkruay, Nonthaburi 11130

Telephone: 02-863-8999

Personal Data Protection Officer

Contact Place : No. 52/1 Moo 5, Bangkruay-Sai Noi Road, Bangsithong, Bangkruay, Nonthaburi 11130

Telephone : 02-863-8999

Email : dpo@alt.co.th